

Nketoana Local Municipality



DRAFT ANNUAL BUDGET OF

**NKETOANA LOCAL
MUNICIPALITY**

2013/14 TO 2015/16
MEDIUM TERM REVENUE AND
EXPENDITURE FORECASTS

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Abbreviations and Acronyms

AMR	Automated Meter Reading	ℓ	Litre
ASGISA	Accelerated and Shared Growth Initiative	LED	Local Economic Development
BPC	Budget Planning Committee	MEC	Member of the Executive Committee
CBD	Central Business District	MFMA	Municipal Financial Management Act Programme
CFO	Chief Financial Officer	MIG	Municipal Infrastructure Grant
CM	City Manager	MMC	Member of Mayoral Committee
CPI	Consumer Price Index	MPRA	Municipal Properties Rates Act
CRRF	Capital Replacement Reserve Fund	MSA	Municipal Systems Act
DBSA	Development Bank of South Africa	MTEF	Medium-term Expenditure Framework
DoRA	Division of Revenue Act	MTREF	Medium-term Revenue and Expenditure Framework
DWA	Department of Water Affairs	NERSA	National Electricity Regulator South Africa
EE	Employment Equity	NGO	Non-Governmental organisations
EEDSM	Energy Efficiency Demand Side Management	NKPIs	National Key Performance Indicators
EM	Executive Mayor	OHS	Occupational Health and Safety
FBS	Free basic services	OP	Operational Plan
GAMAP	Generally Accepted Municipal Accounting Practice	PBO	Public Benefit Organisations
GDP	Gross domestic product	PHC	Provincial Health Care
GDS	Gauteng Growth and Development Strategy	PMS	Performance Management System
GFS	Government Financial Statistics	PPE	Property Plant and Equipment
GRAP	General Recognised Accounting Practice	PPP	Public Private Partnership
HR	Human Resources	PTIS	Public Transport Infrastructure System
HSRC	Human Science Research Council	RG	Restructuring Grant
IDP	Integrated Development Strategy	RSC	Regional Services Council
IT	Information Technology	SALGA	South African Local Government Association
kℓ	kilolitre	SAPS	South African Police Service
Km	kilometre	SDBIP	Service Delivery Budget Implementation Plan
KPA	Key Performance Area	SMME	Small Micro and Medium Enterprises
KPI	Key Performance Indicator		
KWh	kilowatt		

Part 1 – Annual Budget

1.1 Mayor's Report

Office of the Mayor

Introduction

The purpose of the report is to present the draft budget for 2013/2014 and the two outer years to the council for approval. The budget will then be table to the public for public participation and final approval in May 2013. The budget will then be implemented at the beginning of the new financial year.

The council is expected to deliberate on this budget and ensure that they own the product that will be referred to the public as part of public participation. We are expecting councillors to play an important role in this year budget by engaging the budget and ensuring that we obtain as many advices as possible to ensure that we keep our budget relevant to community needs and also our municipality viable.

Background

We have engaged on the IDP in the previous week and we have reaffirmed and recommit to the vision and mission and the objective of our municipality. We have also relooked at our objectives to ensure that we are still on track in terms of achieving the national priorities of the country. The budget presented to you today still focus on the following five priorities we have relating to:

- Water,
- Sanitation,
- Refuse,
- Electricity,
- Housing and
- Roads.

We did not suggest any changes to the property rates policy but there are serious tension that have aroused in the community due to property rates. The reaction of the community to the valuation roll is understandable due to the fact that in the past five years they have benefited from being billed in non-market related values. The Municipal Property Rates Act states clearly that the municipality should charge property based on the market related values of properties. We had serious outcries from the community on public comments on the released valuation roll. The community have been offered an opportunity to comment on the valuation roll and the process will be finalised before the end of June 2013.

1.2 Council Resolutions

On the 26th March 2013 Council of Nketoana Local Municipality met in the Council Chamber at 12H00 to approve the Draft Annual Budget of the municipality and was presented as follows:

Item Number	:	147/03 (Council 26/03/2013)
Heading	:	Draft Annual Budget 2013/2014
Department	:	Office of the Mayor

Introduction

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Resolved:

1. That Council approves the Draft Annual Budget for 2013/ 2014 to 2015/2016.

1.3 Executive Summary

Credit Control

The revenue generation is of critical importance to the survival of the municipality and if we continue with 80% collection of our revenue this will result into financial challenges for the municipality in the near future. We need to implement credit control drive that will place the interest of the municipality first and ensure that the financial well-being of the municipality is secured.

We continue to have councillors interfering with the credit control process and this is hindering our revenue collection objectives. The municipality is losing 20% of its revenue monthly due to communities that are not paying for services. When we implement credit control measures, you have councillors who feel that the municipality is pinching their constituency and what they forget is that inability to collect will ultimately result to inability to deliver services. When we are not able to deliver services to those communities, the same communities will be angrier towards all of us forgetting that they do not pay for the same services they demand.

We cannot continue in this fashion, as this will frustrate all our service delivery efforts and key performance indicators. As the council approves the IDP the council should realise that it's a commitment we make to the community that we want to reach their expectations. Strict credit control measures are the first step to ensure that we can achieve our IDP objectives. Credit control forms part of the performance indicators in the IDP and it will have to be achieved.

Indigent Support

We have proposed changes to the indigent support policy, which recommends a 6% increase in the criteria for household income for indigent households. The approved indigent will receive 6kl water, 50kwh electricity, free refuse and sanitation.

Property Rates

We did not suggest any changes to the property rates policy but there are serious tension that have aroused in the community due to property rates. The reaction of the community to the valuation roll is understandable due to the fact that in the past five years they have benefited from being billed in non-market related values. The Municipal Property Rates Act states clearly that the municipality should charge property based on the market related values of properties. We had serious outcries from the community on public comments on the released valuation roll. The community have been offered an opportunity to comment on the valuation roll and the process will be finalised before the end of June 2013.

Tariff Policy

We propose the tariff policy should remain as is but we should fully implement the policy and ensure that trading and economic services are profitable or breakeven. The electricity service is currently not profitable as we lose millions of rands on this service. We need to relook at our operations in this service and ensure that we recover all the cost related to this service. We also have a serious challenge as the tariffs for this service are determined by the regulator.

We have made several tariffs changes and the most significant one is the reduction in the property rates tariffs where we suggest an average decrease of 40% in household's tariffs.

1.4 Operating Revenue Framework

For Nketoana Local Municipality to continue improving the quality of services provided to its citizens it needs to generate the required revenue. In these tough economic times strong revenue management is fundamental to the financial sustainability of every municipality. The reality is that we are faced with development backlogs and poverty. The expenditure required to address these challenges will inevitably always exceed available funding; hence difficult choices have to be made in relation to tariff increases and balancing expenditures against realistically anticipated revenues.

The municipality's revenue strategy is built around the following key components:

- National Treasury's guidelines and macroeconomic policy;
- Growth in the City and continued economic development;
- Efficient revenue management, which aims to ensure a 90 per cent annual collection rate for property rates and other key service charges;
- Electricity tariff increases of 8% as approved by the National Electricity Regulator of South Africa (NERSA);
- Achievement of full cost recovery of specific user charges especially in relation to trading services;
- Determining the tariff escalation rate by establishing/calculating the revenue requirement of each service;
- The municipality's Property Rates Policy approved in terms of the Municipal Property Rates Act, 2004 (Act 6 of 2004) (MPRA);
- Increase ability to extend new services and recover costs;
- The municipality's Indigent Policy and rendering of free basic services; and
- Tariff policies of the Municipality.

The following table is a summary of the 2013/14 MTREF (classified by main revenue source):

FS193 Nketoana – Table A4 Summary of revenue classified by main revenue source

FS193 Nketoana - Table A4 Consolidated Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13				2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Revenue By Source											
Property rates	2	15 761	10 682	11 008	13 636	16 176	16 176	16 176	17 883	18 777	19 716
Property rates - penalties & collection charges											
Service charges - electricity revenue	2	11 424	15 509	25 656	30 548	23 858	23 858	23 858	25 287	26 494	27 757
Service charges - water revenue	2	22 544	21 011	26 188	30 278	31 099	31 099	31 099	24 086	25 471	26 924
Service charges - sanitation revenue	2	14 646	6 700	11 144	13 149	14 455	14 455	14 455	12 708	13 343	14 010
Service charges - refuse revenue	2	9 669	5 929	11 605	15 557	15 295	15 295	15 295	13 765	14 453	15 176
Service charges - other				755							
Rental of facilities and equipment		517	238	373	557	702	702	702	200	210	221
Interest earned - external investments		1 565	1 273	336	1 946	1 351	1 351	1 351	1 389	1 458	1 531
Interest earned - outstanding debtors		11 504	8 262	2 765	13 211	16 373	16 373	16 373			
Dividends received											
Fines		153	202	212	215	101	101	101	1 000	1 050	1 103
Licences and permits											
Agency services											
Transfers recognised - operational		81 674	85 041	71 807	81 223	81 223	81 223	81 223	81 559	81 406	82 621
Other revenue	2	8 778	2 067		3 313	14 125	14 125	14 125	2 512	2 637	2 769
Gains on disposal of PPE									150		
Total Revenue (excluding capital transfers and contributions)		178 236	156 912	161 850	203 633	214 757	214 757	214 757	180 539	185 300	191 827

Expenditure By Type											
Employee related costs	2	37 500	38 540	39 986	52 629	52 629	52 629	52 629	53 607	57 359	61 374
Remuneration of councillors		4 152	4 681	4 758	5 080	5 080	5 080	5 080	5 385	5 655	5 937
Debt impairment	3	2 504	50 594		10 000	40 000	40 000	40 000	8 000	10 500	11 025
Depreciation & asset impairment	2	61 484	61 168	63 963	61 168	63 168	63 168	63 168	67 517	72 836	78 645
Finance charges		1 049	1 018	-	1 080	1 080	1 080	1 080	1 080	1 080	1 080
Bulk purchases	2	13 158	19 532	17 391	23 037	33 045	33 045	33 045	33 580	36 263	39 161
Other materials	8	7 463	11 330	11 248	-	-	-	-	-	-	-
Contracted services		-	-	-	9 227	10 627	10 627	10 627	10 498	11 023	10 471
Transfers and grants		-	-	-	-	-	-	-	-	-	-
Other expenditure	4, 5	42 434	32 626	34 349	30 407	36 736	36 736	36 736	34 774	36 512	38 338
Loss on disposal of PPE		1 078	167	-	-	-	-	-	-	-	-
Total Expenditure		170 822	219 655	171 695	192 628	242 365	242 365	242 365	214 440	231 228	246 032
Surplus/(Deficit)		7 413	(62 744)	(9 846)	11 005	(27 608)	(27 608)	(27 608)	(33 901)	(45 928)	(54 205)
Transfers recognised - capital		21 176	20 083	23 814	34 018	42 018	42 018	42 018			
Contributions recognised - capital	6	-	-	-	-	-	-	-	-	-	-
Contributed assets											
Surplus/(Deficit) after capital transfers & contributions		28 590	(42 661)	13 968	45 023	14 410	14 410	14 410	(33 901)	(45 928)	(54 205)
Taxation											
Surplus/(Deficit) after taxation		28 590	(42 661)	13 968	45 023	14 410	14 410	14 410	(33 901)	(45 928)	(54 205)
Attributable to minorities											
Surplus/(Deficit) attributable to municipality		28 590	(42 661)	13 968	45 023	14 410	14 410	14 410	(33 901)	(45 928)	(54 205)
Share of surplus/ (deficit) of associate	7										
Surplus/(Deficit) for the year		28 590	(42 661)	13 968	45 023	14 410	14 410	14 410	(33 901)	(45 928)	(54 205)

- 45% of the income is grants received
- 14% is electricity revenue
- 13% is water revenue
- 7% is sanitation revenue
- 8% is refuse revenue
- 10% is property rates revenue
- 1% is Fines revenue
- 1% is other revenue
- 1% is interest received from investments

1.4.1 Property Rates

Property rates cover the cost of the provision of general services. Determining the effective property rate tariff is therefore an integral part of the municipality's budgeting process.

National Treasury's MFMA Circular No. 51 deals, inter alia with the implementation of the Municipal Property Rates Act, with the regulations issued by the Department of Co-operative Governance. These regulations came into effect on 1 July 2009 and prescribe the rate ratio for the non-residential categories, public service infrastructure and agricultural properties relative to residential properties to be 0,25:1. The implementation of these regulations was done in the previous budget process and the Property Rates Policy of the Municipality has been amended accordingly.

The following stipulations in the Property Rates Policy are highlighted:

- All residential properties with a market value of less than amount as annually determined by the Municipality are exempted from paying rates, Farmers gets up to 90% rebate on property rates. For 2009/10 financial year the maximum deduction is determined as R20 000, the impermissible rates of R15 000 contemplated in terms of of (Section 17(1)

of the MPRA) is included in the amount referred to the above as annually determined by the municipality. The remaining R5 000 is an important part of council's indigent report and aimed primarily at alleviating poverty. In addition to this rebate, a further R25 000 reduction on the market value of a property will be granted in terms of the Municipality's own Property Rates Policy;

- Municipality's Property Rates Act determines all other issues in relation to exempt properties and rebates
- For the budget year we have furnished the information for the valuation as the valuer was appointed to compile our valuation roll that will be effective on the budget year (2013/14).

Below is the summary of proposed rates to levied for the 2013/14 financial year

	Tariff	% Incr/Decr
Residential Property	0.016	-50%
Business	0.047	50%
Industries	0.047	50%
State Owned Property	0.016	-50%
Public Service Infrastructure	0.006	-40%
Farming property used for bona fide farming	0.002	-85%
Farming property used for residential purpose	0.016	
Farming property used for industrial and business purpose	0.047	
Vacant Land irrespective of Zoning	0.050	-21%
Mining Property	0.047	50%

1.4.2 Sale of Water and Impact of Tariff Increases

South Africa faces similar challenges with regard to water supply as it did with electricity, since demand growth outstrips supply. Consequently, National Treasury is encouraging all municipalities to carefully review the level and structure of their water tariffs to ensure:

- Water tariffs are fully cost-reflective – including the cost of maintenance and renewal of purification plants, water networks and the cost associated with reticulation expansion;
- Water tariffs are structured to protect basic levels of service and ensure the provision of free water to the poorest of the poor (indigent); and
- Water tariffs are designed to encourage efficient and sustainable consumption.

In addition, National Treasury has urged all municipalities to ensure that water tariff structures are cost reflective by 2014.

A summary of the proposed tariffs for households (residential) and non-residential are as follows:

Proposed Water Tariffs

Metered Water

Residential, Flats

In excess of 6kl up to 10kl:	R5.56	-36%
In excess of 10kl up to 15kl:	R8.70	5%
In excess of 15kl up to 20k	R11.86	44%
In excess of 25kl up to 30kl:	R14.50	75%
In excess 30 kl:	R16.50	100%

Commercial

For consumption up to 200kl per Kl:	R 14.50	75%
For consumption exceeding 200kl per kl:	R 16.50	100%

Institutional Buildings

For consumption up to 200kl per Kl:	R 12.50	51%
For consumption exceeding 200kl per kl:	R 14.50	100%

Industries

For consumption up to 200kl per Kl:	R 14.50	75%
For consumption exceeding 200kl per kl:	R 17.50	112%

Supply of unmetered water

Deemed consumption: R152 per month

Vacant Stands

The following availability charges shall be payable in respect of vacant stands:

1. Per residential stand per month : R120
2. Per non residential stand per month : R170

Charges for connecting water supply

1. For the removal of unused meter and consequent disconnecting of supply R800.00
2. For providing and installing a 20mm communication pipe with a meter R800.00
3. For providing and installing a 25 mm communication pipe with a meter R2500.00
4. For providing and installing a 50 to 150 mm pipe with a meter R12 000.00

Special charges in connection with meters supplied by the municipality:

1. For special reading of a meter at the request for a consumer (excluding new consumers) R221.41
2. For installing a meter after the removal thereof R800.00
3. For testing a water meter owned by the municipality at the request of the consumer, if it is found that the meter does not show an error of more than the prescribed tolerance:
 - (a) Meters for pipes with a diameter measuring up to including 25mm, for each meter: R1 011.00
 - (b) Meters for pipes with a diameter measuring more than 25 mm, for each meter: R2020

1.4.3 Sale of Electricity and Impact of Tariff Increases

NERSA has announced the revised bulk electricity pricing structure. An 8% per cent increase in the Eskom bulk electricity tariff to municipalities will be effective from 1 July 2013.

1.4.4 Sanitation and Impact of Tariff Increases

The proposed tariffs for sanitation are as follows:

1. Private dwelling house on a single erf, per erf – R/month

- | | |
|---------------------------------|---------|
| (a) Up to and including 300 sqm | R 46.97 |
| (b) From 301 sqm to 1000 sqm | R 93.94 |
| (c) From 1001 sqm to 2000 sqm | R140.91 |
| (d) Larger than 2000 sqm | R281.82 |

2. Block of Flats or old age home

- (a) Where information to the satisfaction of the Director for Infrastructure and Technical Services or his duly authorised representative, has been furnished as to the number of flats on premises: R98.70 per unit per month.

3. Multiple dwelling

- (a) Where more than two dwelling units, other than blocks of flats, have been erected on a single erf, an erf size shall be determined in respect of each dwelling house erected on such property, by dividing the area of the erf by the number of dwelling units erected thereon. The charge shall then be levied in respect of each such dwelling house in accordance with the provisions of section 1 above, provided that the minimum charge shall be R192.13 per unit per month.

4. Institutional Buildings

For the provision of a sewerage service to hostels, tertiary educational institution, schools, provincial and state hospitals, orphanages or other similar premises operated by a registered welfare organisation or old age homes, sports clubs or premises used for public worships, including halls or other buildings used for religious purposes, for each kilolitre or part thereof of the metered or estimated water consumption. R14.55 KL

5. Vacuum Tanker Service

For the removal of sewerage by vacuum tank outside a sewer reticulated area per kilolitre or part thereof: R123.99 KL

6. VIP Toilets and Buckets

For the household using VIP toilets the service will be charged for cleaning of VIP toilets R45 per month.

7. Industrial Effluent

The charge for industrial effluent shall be R14.55kl

8. Availability Charge

The following availability charge shall be payable in respect of vacant stands:

Per residential stand per month	R149.42
Per Non residential stand per month	R207.94

9. Charges for work carried out by the municipality:

Re inspection fee per connection	R500.00
Sealing opening per connection	R750.00
Re opening sealed connection	R750.00
Alterations to gullies, per gulley	R710.56
Removing blockages on private dwelling	R200.00

1.4.5 Waste Removal and Impact of Tariff Increases

The proposed tariffs for waste removal are as follows:

1. Domestic Refuse Removal

A standard domestic refuse removal service will comprise the removal of two 85 litre bin liners or one 240 litre wheeled bin once per week.

The following monthly tariffs/charges will be applicable when collected from a private dwelling (house), a single erf, or a townhouse unit or flat unit:

Property Value

(a) R60 000 and less (including indigents households)	R 55	-45%
(b) R60 001 to R120 000	R100.17	0%
(c) R120 001 to R180 000	R120.33	20%
(d) R180 001 to R240 000	R140.33	14%

(e) R240 001 and more R160.00 59%

2. Institutions

For the provision of a refuse removal service to other types of domestic buildings such as hostels, tertiary educational institutions, schools, orphanages or other similar premises operated by a registered welfare organisation or old age homes, retirement villages, sport clubs or premises used for public worship, including halls or other buildings used for religious purposes the charge shall be R100.17 per bin per month collected once per week.

3. Business Refuse

The charge for the business refuse shall be as follows:

- 240 litre bin (per bin per month collected once per week) R208.92

4. Animal Carcass Removal

The standard charge for animal carcass removal service for residents when required is as follows:

- Small animals(e.g. dogs and cats) R56.34 per carcass
- Medium Animals (e.g. sheep) R120.89 per carcass
- Large animals (e.g. horses) R1 529.33 per carcass
- Transport charge for the removal of the carcass R11.50 km

1.5 Operating Expenditure Framework

The Nketoana Local Municipality's expenditure framework for the 2013/14 budget and MTREF is informed by the following:

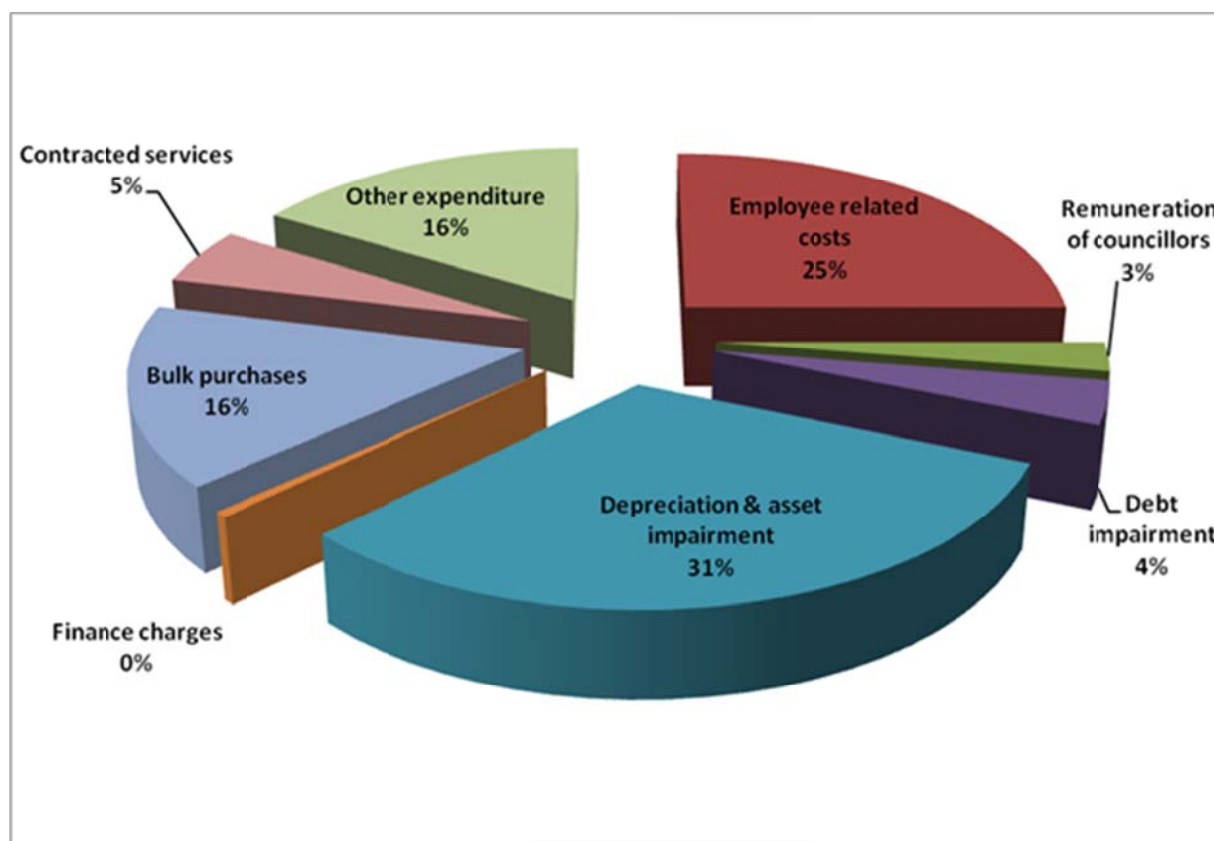
- The asset renewal strategy and the repairs and maintenance plan;
- Balanced budget constraint (operating expenditure should not exceed operating revenue) unless there are existing uncommitted cash-backed reserves to fund any deficit;
- Funding of the budget over the medium-term as informed by Section 18 and 19 of the MFMA;
- The capital programme is aligned to the asset renewal strategy and backlog eradication plan;
- Operational gains and efficiencies will be directed to funding the capital budget and other core services; and
- Strict adherence to the principle of *no project plan no budget*. If there is no business plan no funding allocation can be made.

The following table is a summary of the 2013/14 budget and MTREF (classified per standard item of operating expenditure):

Summary of operating expenditure by standard classification item

Expenditure - Standard	2013/14	2014/15	2015/16
Executive and council	18,389,000.00	19,308,450.00	20,273,872.50
Budget and treasury office	20,000,000.00	27,066,000.00	28,419,300.00
Corporate services	12,450,000.00	13,072,500.00	13,726,125.00
Community and social services	10,336,000.00	10,852,800.00	11,395,440.00
Sport and recreation	1,382,000.00	1,451,100.00	1,523,655.00
Public safety	2,784,000.00	2,923,200.00	3,069,360.00
Housing	650,000.00	682,500.00	716,625.00
Planning and development	1,400,000.00	1,470,000.00	1,543,500.00
Road transport	40,098,000.00	42,102,900.00	47,451,045.00
Electricity	48,131,000.00	50,537,550.00	53,064,427.50
Water	25,660,000.00	26,943,000.00	28,290,150.00
Waste water management	18,145,000.00	19,052,250.00	20,004,862.50

Waste management	13,765,000.00	14,453,250.00	15,175,912.50
Other	500,000.00	525,000.00	551,250.00
Total Expenditure - Standard	213,690,000.00	230,440,500.00	245,205,525.00



Total expenditure represents the following:

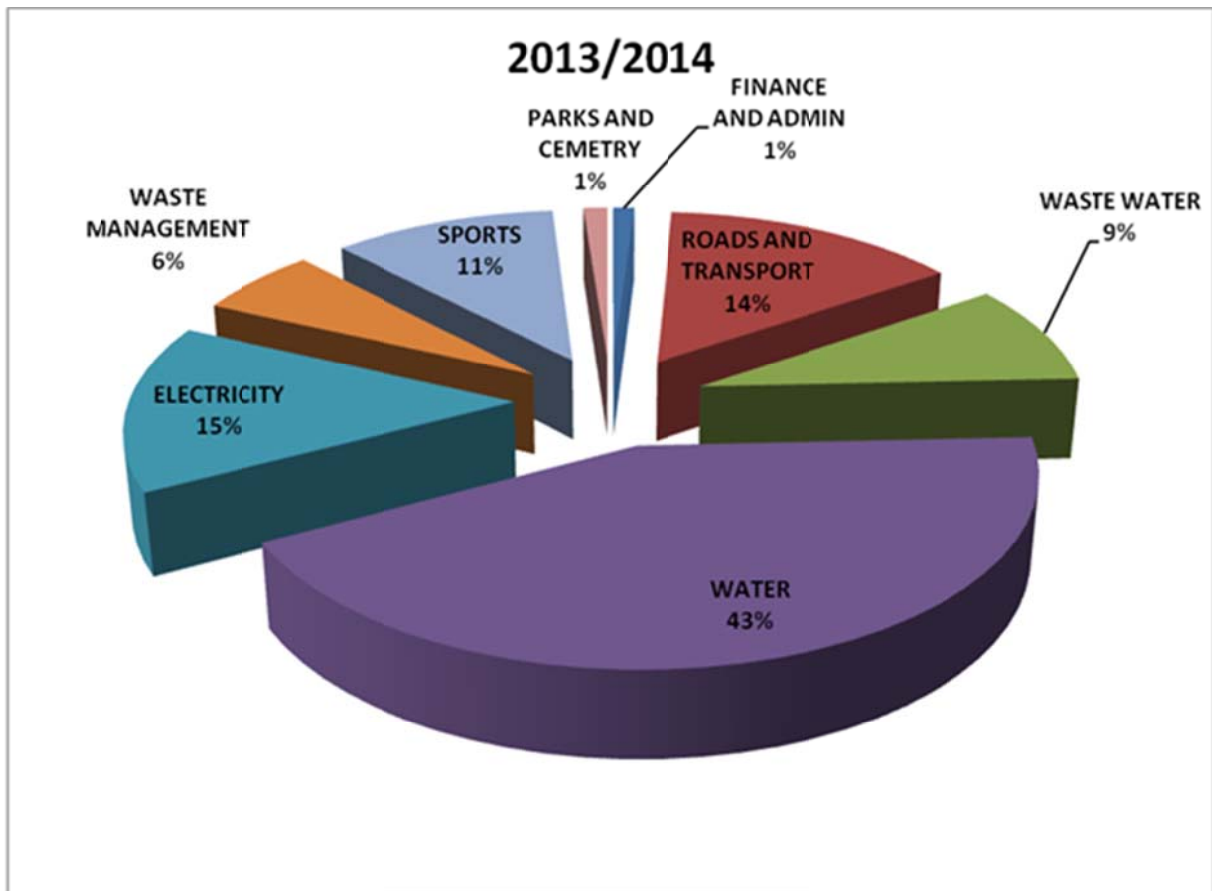
- Employee related costs consists of 25% of total operating expenditure
- Depreciation and asset impairment consists of 31% of the budget expenditure
- Bulk purchases consists of 16%
- Other expenditure consists of 16%
- Contracted services consists of 5% of the budget
- Remuneration of councillors consists of 3% of the budget
- Debt impairment consists of 4% of the budget

1.6 Capital expenditure

The following table provides a breakdown of budgeted capital expenditure by vote:

FS193 Nketoana - Table A5 Consolidated Budgeted Capital Expenditure by vote, standard classification and funding

Capital Expenditure - Standard											
<i>Governance and administration</i>		-	3 214	3 129	900	650	650	650	-	-	-
Executive and council			-								
Budget and treasury office		-	2 100	1 579	900	650	650	650			
Corporate services			1 114	1 550							
<i>Community and public safety</i>		-	6 294	1 300	-	3 783	3 783	3 783	7 500	4 772	8 000
Community and social services			2 500						-	-	4 000
Sport and recreation			3 794	1 300		3 783	3 783	3 783	7 500	4 772	4 000
Public safety											
Housing											
Health											
<i>Economic and environmental services</i>		39 139	39 139	4 574	6 680	9 283	9 283	9 283	9 911	15 576	1 558
Planning and development				300							
Road transport		39 139	39 139	2 974	6 680	9 283	9 283	9 283	9 911	15 576	1 558
Environmental protection				1 300							
<i>Trading services</i>		14 991	14 991	37 423	49 828	38 332	38 332	38 332	45 429	48 437	40 069
Electricity		3 300	3 300	3 955	3 550	4 900	4 900	4 900	10 115	16 141	4 580
Water		11 691	11 691	15 234	28 047	22 426	22 426	22 426	25 114	17 500	22 500
Waste water management				7 622	12 194	3 200	3 200	3 200	6 082	11 296	12 990
Waste management				10 612	6 037	7 806	7 806	7 806	4 117	3 500	-
<i>Other</i>		7 385									
Total Capital Expenditure - Standard	3	61 515	63 638	46 426	57 408	52 048	52 048	52 048	62 840	68 784	49 627
Funded by:											
National Government		40 139	17 945	27 745	45 545	42 018	40 098	42 018	51 297	42 572	46 338
Provincial Government											
District Municipality											
Other transfers and grants		21 376			11 863	10 030	11 950	10 030	11 543	26 212	3 289
Transfers recognised - capital	4	61 515	17 945	27 745	57 408	52 048	52 048	52 048	62 840	68 784	49 627
Public contributions & donations	5										
Borrowing	6										
Internally generated funds											
Total Capital Funding	7	61 515	17 945	27 745	57 408	52 048	52 048	52 048	62 840	68 784	49 627



The total capital expenditure represents the following:

- Water consists of 43% of the total capital expenditure
- Electricity consists of 15% of the budget
- Finance and admin consists of 1% of the budget
- Roads and transport consists of 14% of the budget
- Sports consists of 11% of the budget
- Waste management consists of 6% of the budget
- Waste management consists of 9% of the budget
- Parks and cemetery consists of 1% of the budget

1.7 Annual Budget Tables

FS193 Nketoana - Table A1 Consolidated Budget Summary

Description	2009/10	2010/11	2011/12	Current Year 2012/13				2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousands										
Financial Performance										
Property rates	15 761	10 682	11 008	13 636	16 176	16 176	16 176	17 883	18 777	19 716
Service charges	58 283	49 148	75 349	89 532	84 707	84 707	84 707	75 846	79 761	83 867
Investment revenue	1 565	1 273	336	1 946	1 351	1 351	1 351	1 389	1 458	1 531
Transfers recognised - operational	81 674	85 041	71 807	81 223	81 223	81 223	81 223	81 559	81 406	82 621
Other own revenue	20 952	10 768	3 350	17 296	31 300	31 300	31 300	3 862	3 897	4 092
Total Revenue (excluding capital transfers and contributions)	178 236	156 912	161 850	203 633	214 757	214 757	214 757	180 539	185 300	191 827
Employee costs	37 500	38 540	39 986	52 629	52 629	52 629	52 629	53 607	57 359	61 374
Remuneration of councillors	4 152	4 681	4 758	5 080	5 080	5 080	5 080	5 385	5 655	5 937
Depreciation & asset impairment	61 484	61 168	63 963	61 168	63 168	63 168	63 168	67 517	72 836	78 645
Finance charges	1 049	1 018	-	1 080	1 080	1 080	1 080	1 080	1 080	1 080
Materials and bulk purchases	20 621	30 862	28 639	23 037	33 045	33 045	33 045	33 580	36 263	39 161
Transfers and grants	-	-	-	-	-	-	-	-	-	-
Other expenditure	46 016	83 386	34 349	49 634	87 363	87 363	87 363	53 271	58 035	59 834
Total Expenditure	170 822	219 655	171 695	192 628	242 365	242 365	242 365	214 440	231 228	246 032
Surplus/(Deficit)	7 413	(62 744)	(9 846)	11 005	(27 608)	(27 608)	(27 608)	(33 901)	(45 928)	(54 205)
Transfers recognised - capital	21 176	20 083	23 814	34 018	42 018	42 018	42 018	-	-	-
Contributions recognised - capital & contributed a	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	28 590	(42 661)	13 968	45 023	14 410	14 410	14 410	(33 901)	(45 928)	(54 205)
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	28 590	(42 661)	13 968	45 023	14 410	14 410	14 410	(33 901)	(45 928)	(54 205)
Capital expenditure & funds sources										
Capital expenditure	61 515	63 638	46 426	57 408	52 048	52 048	52 048	62 840	68 784	49 627
Transfers recognised - capital	61 515	17 945	27 745	57 408	52 048	52 048	52 048	62 840	68 784	49 627
Public contributions & donations	-	-	-	-	-	-	-	-	-	-
Borrowing	-	-	-	-	-	-	-	-	-	-
Internally generated funds	-	-	-	-	-	-	-	-	-	-
Total sources of capital funds	61 515	17 945	27 745	57 408	52 048	52 048	52 048	62 840	68 784	49 627
Financial position										
Total current assets	67 962	56 584	67 819	52 050	52 050	52 050	52 050	202 251	212 364	222 982
Total non current assets	735 061	703 771	632 901	1 132 006	1 130 006	1 130 006	1 130 006	1 186 506	1 245 832	1 308 123
Total current liabilities	24 145	32 267	37 764	33 957	33 957	33 957	33 957	35 654	37 437	39 309
Total non current liabilities	9 952	19 506	19 610	8 634	8 634	8 634	8 634	20 195	21 302	22 471
Community wealth/Equity	43 679	63 245	-	-	-	-	-	-	-	-
Cash flows										
Net cash from (used) operating	24 195	41 304	31 151	52 499	51 904	51 904	51 904	51 892	50 164	51 455
Net cash from (used) investing	(27 125)	(25 118)	(24 096)	(57 408)	(52 048)	(52 048)	(52 048)	(62 840)	(60 684)	(49 627)
Net cash from (used) financing	1 236	(563)	(195)	(344)	(344)	(344)	(344)	(365)	(383)	(402)
Cash/cash equivalents at the year end	(1 694)	13 930	20 790	(5 253)	(488)	(488)	(488)	(11 312)	(22 215)	(20 789)
Cash backing/surplus reconciliation										
Cash and investments available	18 332	13 809	3 828	4 351	4 351	4 351	4 351	47 923	50 319	52 835
Application of cash and investments	(4 937)	(6 055)	(7 316)	(21 323)	(17 674)	(17 674)	(17 674)	(158 616)	(175 730)	(184 290)
Balance - surplus (shortfall)	23 269	19 864	11 144	25 674	22 025	22 025	22 025	206 539	226 050	237 125
Asset management										
Asset register summary (WDV)	3 650	1 127 691	-	-	-	-	-	-	-	-
Depreciation & asset impairment	61 484	61 168	63 963	61 168	63 168	63 168	67 517	67 517	72 836	78 645
Renewal of Existing Assets	-	-	-	-	-	-	-	14 000	-	-
Repairs and Maintenance	-	-	-	-	-	-	11 680	11 680	12 264	10 628
Free services										
Cost of Free Basic Services provided	-	-	-	12 735	12 735	12 735	13 372	13 372	14 040	14 742
Revenue cost of free services provided	-	-	-	-	-	-	-	-	-	-
Households below minimum service level										
Water:	-	-	1	-	-	-	1	1	1	0
Sanitation/sew erage:	-	-	2	-	-	-	0	0	0	0
Energy :	-	-	-	-	-	-	-	-	-	-
Refuse:	-	-	4	-	-	-	4	4	4	3

FS193 Nketoana - Table A2 Consolidated Budgeted Financial Performance (revenue and expenditure by standard classification)

Standard Classification Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Revenue - Standard										
<i>Governance and administration</i>		112 724	109 584	142 176	110 653	124 655	124 655	46 790	49 130	51 586
Executive and council		-	-	-	-	-	-	18 389	19 308	20 274
Budget and treasury office		110 565	105 300	121 347	96 455	124 189	124 189	15 951	16 749	17 586
Corporate services		2 158	4 283	20 829	14 198	466	466	12 450	13 073	13 726
<i>Community and public safety</i>		517	439	520	3 448	535	535	15 902	16 697	17 532
Community and social services		517	238	324	3 448	435	435	10 632	11 164	11 722
Sport and recreation		-	-	-	-	-	-	1 382	1 451	1 524
Public safety		-	202	196	-	101	101	3 238	3 400	3 570
Housing		-	-	-	-	-	-	650	683	717
Health		-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		-	-	-	-	-	-	41 501	39 310	38 538
Planning and development		-	-	-	-	-	-	1 400	1 470	1 544
Road transport		-	-	-	-	-	-	40 101	37 840	36 994
Environmental protection		-	-	-	-	-	-	-	-	-
<i>Trading services</i>		45 064	55 896	74 594	89 532	89 301	89 301	75 846	79 638	83 620
Electricity		11 424	15 509	25 656	30 548	28 452	28 452	25 287	26 551	27 879
Water		21 011	21 716	26 188	30 278	31 099	31 099	24 086	25 290	26 555
Waste water management		6 700	9 215	11 144	13 149	14 455	14 455	12 708	13 343	14 011
Waste management		5 929	9 456	11 605	15 557	15 295	15 295	13 765	14 453	15 176
<i>Other</i>	4	-	-	-	-	267	267	500	525	551
Total Revenue - Standard	2	158 304	165 919	217 289	203 633	214 759	214 759	180 539	185 300	191 827
Expenditure - Standard										
<i>Governance and administration</i>		98 720	31 433	56 198	74 127	133 313	133 313	50 839	59 447	62 419
Executive and council		13 483	11 796	16 305	15 407	16 308	16 308	18 389	19 308	20 274
Budget and treasury office		77 751	9 812	26 249	35 474	103 927	103 927	20 000	27 066	28 419
Corporate services		7 486	9 825	13 644	23 246	13 079	13 079	12 450	13 073	13 726
<i>Community and public safety</i>		8 475	4 962	16 289	6 810	12 451	12 451	15 902	16 697	17 532
Community and social services		5 918	1 179	13 355	3 372	9 722	9 722	10 336	10 853	11 395
Sport and recreation		995	650	214	-	-	-	2 132	2 239	2 351
Public safety		1 562	3 133	2 719	3 438	2 729	2 729	2 784	2 923	3 069
Housing		-	-	-	-	-	-	650	683	717
Health		-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		6 154	12 524	48 290	41 867	11 356	11 356	41 498	43 573	48 995
Planning and development		1 079	4 874	452	12 567	5 430	5 430	1 400	1 470	1 544
Road transport		5 075	7 650	47 838	29 300	5 926	5 926	40 098	42 103	47 451
Environmental protection		-	-	-	-	-	-	-	-	-
<i>Trading services</i>		34 206	62 066	100 990	69 825	85 244	85 244	105 701	110 986	116 535
Electricity		17 641	26 239	30 425	29 898	43 402	43 402	48 131	50 538	53 064
Water		450	14 801	36 558	17 321	19 517	19 517	25 660	26 943	28 290
Waste water management		9 011	10 464	23 479	14 435	11 824	11 824	18 145	19 052	20 005
Waste management		7 104	10 562	10 528	8 171	10 501	10 501	13 765	14 453	15 176
<i>Other</i>	4	23 259	-	-	-	-	-	500	525	551
Total Expenditure - Standard	3	170 814	110 985	221 766	192 628	242 365	242 365	214 440	231 228	246 032
Surplus/(Deficit) for the year		(12 509)	54 934	(4 477)	11 005	(27 606)	(27 606)	(33 901)	(45 928)	(54 205)

References

1. Government Finance Statistics Functions and Sub-functions are standardised to assist the compilation of national and international accounts for comparison purposes
2. Total Revenue by standard classification must reconcile to Total Operating Revenue shown in Budgeted Financial Performance (revenue and expenditure)
3. Total Expenditure by Standard Classification must reconcile to Total Operating Expenditure shown in Budgeted Financial Performance (revenue and expenditure)
4. All amounts must be classified under a standard classification (modified GFS). The GFS function 'Other' is only for Abattoirs, Air Transport, Markets and Tourism - and if used must be supported by footnotes. Nothing else may be placed under 'Other'. Assign associate share to relevant classification

FS193 Nketoana - Table A4 Consolidated Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13				2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Revenue By Source											
Property rates	2	15 761	10 682	11 008	13 636	16 176	16 176	16 176	17 883	18 777	19 716
Property rates - penalties & collection charges											
Service charges - electricity revenue	2	11 424	15 509	25 656	30 548	23 858	23 858	23 858	25 287	26 494	27 757
Service charges - water revenue	2	22 544	21 011	26 188	30 278	31 099	31 099	31 099	24 086	25 471	26 924
Service charges - sanitation revenue	2	14 646	6 700	11 144	13 149	14 455	14 455	14 455	12 708	13 343	14 010
Service charges - refuse revenue	2	9 669	5 929	11 605	15 557	15 295	15 295	15 295	13 765	14 453	15 176
Service charges - other		-	-	755	-	-	-	-	-	-	-
Rental of facilities and equipment		517	238	373	557	702	702	702	200	210	221
Interest earned - external investments		1 565	1 273	336	1 946	1 351	1 351	1 351	1 389	1 458	1 531
Interest earned - outstanding debtors		11 504	8 262	2 765	13 211	16 373	16 373	16 373	-	-	-
Dividends received		-	-	-	-	-	-	-	-	-	-
Fines		153	202	212	215	101	101	101	1 000	1 050	1 103
Licences and permits											
Agency services											
Transfers recognised - operational		81 674	85 041	71 807	81 223	81 223	81 223	81 223	81 559	81 406	82 621
Other revenue	2	8 778	2 067	-	3 313	14 125	14 125	14 125	2 512	2 637	2 769
Gains on disposal of PPE								150			
Total Revenue (excluding capital transfers and contributions)		178 236	156 912	161 850	203 633	214 757	214 757	214 757	180 539	185 300	191 827
Expenditure By Type											
Employee related costs	2	37 500	38 540	39 986	52 629	52 629	52 629	52 629	53 607	57 359	61 374
Remuneration of councillors		4 152	4 681	4 758	5 080	5 080	5 080	5 080	5 385	5 655	5 937
Debt impairment	3	2 504	50 594		10 000	40 000	40 000	40 000	8 000	10 500	11 025
Depreciation & asset impairment	2	61 484	61 168	63 963	61 168	63 168	63 168	63 168	67 517	72 836	78 645
Finance charges		1 049	1 018	-	1 080	1 080	1 080	1 080	1 080	1 080	1 080
Bulk purchases	2	13 158	19 532	17 391	23 037	33 045	33 045	33 045	33 580	36 263	39 161
Other materials	8	7 463	11 330	11 248	-	-	-	-	-	-	-
Contracted services		-	-	-	9 227	10 627	10 627	10 627	10 498	11 023	10 471
Transfers and grants		-	-	-	-	-	-	-	-	-	-
Other expenditure	4, 5	42 434	32 626	34 349	30 407	36 736	36 736	36 736	34 774	36 512	38 338
Loss on disposal of PPE		1 078	167	-	-	-	-	-	-	-	-
Total Expenditure		170 822	219 655	171 695	192 628	242 365	242 365	242 365	214 440	231 228	246 032
Surplus/(Deficit)											
Transfers recognised - capital		7 413	(62 744)	(9 846)	11 005	(27 608)	(27 608)	(27 608)	(33 901)	(45 928)	(54 205)
Contributions recognised - capital		21 176	20 083	23 814	34 018	42 018	42 018	42 018	-	-	-
Contributed assets	6	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		28 590	(42 661)	13 968	45 023	14 410	14 410	14 410	(33 901)	(45 928)	(54 205)
Taxation											
Surplus/(Deficit) after taxation		28 590	(42 661)	13 968	45 023	14 410	14 410	14 410	(33 901)	(45 928)	(54 205)
Attributable to minorities											
Surplus/(Deficit) attributable to municipality		28 590	(42 661)	13 968	45 023	14 410	14 410	14 410	(33 901)	(45 928)	(54 205)
Share of surplus/ (deficit) of associate	7										
Surplus/(Deficit) for the year		28 590	(42 661)	13 968	45 023	14 410	14 410	14 410	(33 901)	(45 928)	(54 205)

FS193 Nketoana - Table A5 Consolidated Budgeted Capital Expenditure by vote, standard classification and funding

Vote Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13				2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Capital expenditure - Vote											
Multi-year expenditure - to be appropriated	2										
Vote 1 - COUNCIL AND EXECUTIVE		-	-	-	-	-	-	-	-	-	-
Vote 2 - FINANCE AND ADMIN		-	-	-	-	-	-	-	-	-	-
Vote 3 - COMMUNITY SERVICES		-	-	-	-	-	-	-	-	-	-
Vote 4 - WASTE MANAGEMENT		-	-	-	-	-	-	-	-	-	-
Vote 5 - LOCAL ECONOMIC DEVELOPMENT		-	-	-	-	-	-	-	-	-	-
Vote 6 - ROADS AND TRANSPORT		-	-	-	-	-	-	-	-	-	-
Vote 7 - WATER		-	-	-	-	-	-	-	-	-	-
Vote 8 - ELECTRICITY		-	-	-	-	-	-	-	-	-	-
Vote 9 - WASTE WATER		-	-	-	-	-	-	-	-	-	-
Vote 10 - HOUSING		-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total	7	-	-	-	-	-	-	-	-	-	-
Single-year expenditure - to be appropriated	2										
Vote 1 - COUNCIL AND EXECUTIVE		-	-	-	-	-	-	-	-	-	-
Vote 2 - FINANCE AND ADMIN		-	3 215	1 640	900	650	650	650	700	-	-
Vote 3 - COMMUNITY SERVICES		9 885	3 794	-	-	3 783	3 783	3 783	8 300	4 772	11 000
Vote 4 - WASTE MANAGEMENT		-	-	6 389	6 036	7 806	7 806	7 806	4 117	3 500	-
Vote 5 - LOCAL ECONOMIC DEVELOPMENT		-	-	-	-	-	-	-	-	-	-
Vote 6 - ROADS AND TRANSPORT		39 139	21 053	-	6 680	9 283	9 283	9 283	9 911	15 576	1 558
Vote 7 - WATER		11 691	4 300	4 190	28 047	22 426	22 426	22 426	29 471	17 500	22 500
Vote 8 - ELECTRICITY		3 300	5 250	1 905	3 550	4 900	4 900	4 900	10 115	6 341	4 580
Vote 9 - WASTE WATER		-	4 100	9 860	12 194	3 200	3 200	3 200	6 082	4 896	12 990
Vote 10 - HOUSING		-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total		64 015	41 712	23 985	57 407	52 048	52 048	52 048	68 697	52 584	52 627
Total Capital Expenditure - Vote		64 015	41 712	23 985	57 407	52 048	52 048	52 048	68 697	52 584	52 627
Capital Expenditure - Standard											
<i>Governance and administration</i>		-	3 214	3 129	900	650	650	650	700	-	-
Executive and council		-	-	-	-	-	-	-	-	-	-
Budget and treasury office		-	2 100	1 579	900	650	650	650	700	-	-
Corporate services		-	1 114	1 550	-	-	-	-	-	-	-
<i>Community and public safety</i>		-	6 294	1 300	-	3 783	3 783	3 783	8 300	4 772	8 000
Community and social services		-	2 500	-	-	-	-	-	800	-	4 000
Sport and recreation		-	3 794	1 300	-	3 783	3 783	3 783	7 500	4 772	4 000
Public safety		-	-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		39 139	39 139	4 574	6 680	9 283	9 283	9 283	9 911	15 576	4 558
Planning and development		-	-	300	-	-	-	-	-	-	-
Road transport		39 139	39 139	2 974	6 680	9 283	9 283	9 283	9 911	15 576	1 558
Environmental protection		-	-	1 300	-	-	-	-	-	-	3 000
<i>Trading services</i>		14 991	14 991	37 423	49 828	38 332	38 332	38 332	49 786	32 237	40 069
Electricity		3 300	3 300	3 955	3 550	4 900	4 900	4 900	10 115	6 341	4 580
Water		11 691	11 691	15 234	28 047	22 426	22 426	22 426	29 471	17 500	22 500
Waste water management		-	-	7 622	12 194	3 200	3 200	3 200	6 082	4 896	12 990
Waste management		-	-	10 612	6 037	7 806	7 806	7 806	4 117	3 500	-
<i>Other</i>		7 385	-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Standard	3	61 515	63 638	46 426	57 408	52 048	52 048	52 048	68 697	52 584	52 627
Funded by:											
National Government		40 139	17 945	27 745	45 545	42 018	40 098	42 018	51 297	42 572	46 338
Provincial Government		-	-	-	-	-	-	-	-	-	-
District Municipality		-	-	-	-	-	-	-	-	-	-
Other transfers and grants		21 376	-	-	11 863	10 030	11 950	10 030	17 400	10 012	6 289
Transfers recognised - capital	4	61 515	17 945	27 745	57 408	52 048	52 048	52 048	68 697	52 584	52 627
Public contributions & donations	5	-	-	-	-	-	-	-	-	-	-
Borrowing	6	-	-	-	-	-	-	-	-	-	-
Internally generated funds		-	-	-	-	-	-	-	-	-	-
Total Capital Funding	7	61 515	17 945	27 745	57 408	52 048	52 048	52 048	68 697	52 584	52 627

FS193 Nketoana - Table A6 Consolidated Budgeted Financial Position

Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13				2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
ASSETS											
Current assets											
Cash											
Call investment deposits	1	14 881	10 158	-	4 351	4 351	4 351	4 351	47 923	50 319	52 835
Consumer debtors	1	48 551	41 863	60 046	47 699	47 699	47 699	47 699	154 328	162 045	170 147
Other debtors		4 047	4 399	7 562							
Current portion of long-term receivables											
Inventory	2	483	164	212							
Total current assets		67 962	56 584	67 819	52 050	52 050	52 050	52 050	202 251	212 364	222 982
Non current assets											
Long-term receivables		3 313	3 195								
Investments		3 452	3 651	3 828							
Investment property		3 313	3 195								
Investment in Associate											
Property, plant and equipment	3	724 646	693 476	629 073	1 132 006	1 130 006	1 130 006	1 130 006	1 186 506	1 245 832	1 308 123
Agricultural		68	68								
Biological		68	68								
Intangible		202	119								
Other non-current assets											
Total non current assets		735 061	703 771	632 901	1 132 006	1 130 006	1 130 006	1 130 006	1 186 506	1 245 832	1 308 123
TOTAL ASSETS		803 023	760 355	700 720	1 184 056	1 182 056	1 182 056	1 182 056	1 388 758	1 458 196	1 531 105
LIABILITIES											
Current liabilities											
Bank overdraft	1										
Borrowing	4	202	356	430	131	131	131	131	138	145	152
Consumer deposits											
Trade and other payables	4	23 943	31 910	37 334	33 825	33 825	33 825	33 825	35 516	37 292	39 157
Provisions											
Total current liabilities		24 145	32 267	37 764	33 957	33 957	33 957	33 957	35 654	37 437	39 309
Non current liabilities											
Borrowing		9 952	9 473	9 154	8 634	8 634	8 634	8 634	9 739	10 324	10 943
Provisions		-	10 033	10 456	-	-	-	-	10 456	10 979	11 528
Total non current liabilities		9 952	19 506	19 610	8 634	8 634	8 634	8 634	20 195	21 302	22 471
TOTAL LIABILITIES		34 097	51 773	57 374	42 591	42 591	42 591	42 591	55 850	58 739	61 780
NET ASSETS	5	768 926	708 582	643 346	1 141 465	1 139 465	1 139 465	1 139 465	1 332 908	1 399 456	1 469 326
COMMUNITY WEALTH/EQUITY											
Accumulated Surplus/(Deficit)											
Reserves	4	43 679	63 245	-	-	-	-	-	-	-	-
Minorities' interests											
TOTAL COMMUNITY WEALTH/EQUITY	5	43 679	63 245	-	-	-	-	-	-	-	-

References

1. Detail to be provided in Table SA3
2. Include completed low cost housing to be transferred to beneficiaries within 12 months
3. Include 'Construction-work-in-progress' (disclosed separately in annual financial statements)
4. Detail to be provided in Table SA3. Includes reserves to be funded by statute.
5. Net assets must balance with Total Community Wealth/Equity

FS193 Nketoana - Table A7 Consolidated Budgeted Cash Flows

Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13				2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Ratepayers and other		31 066	35 351	43 963	103 940	103 940	103 940	103 940	113 296	124 909	131 154
Government - operating	1	75 242	85 041	93 690	81 223	81 223	81 223	81 223	81 559	81 406	82 621
Government - capital	1	23 814	20 059		42 018	42 018	42 018	42 018	46 297	42 572	46 338
Interest		1 627	1 315	963	1 946	1 351	1 351	1 351	2 201	2 311	2 427
Dividends				3 097							
Payments											
Suppliers and employees		(106 504)	(99 444)	(109 576)	(175 548)	(175 548)	(175 548)	(175 548)	(190 381)	(199 900)	(209 895)
Finance charges		(1 049)	(1 018)	(986)	(1 080)	(1 080)	(1 080)	(1 080)	(1 080)	(1 134)	(1 191)
Transfers and Grants	1										
NET CASH FROM/(USED) OPERATING ACTIVITIES		24 195	41 304	31 151	52 499	51 904	51 904	51 904	51 892	50 164	51 455
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE		5 133	(367)	(23 339)							
Decrease (increase) in non-current debtors										-	-
Decrease (increase) other non-current receivables		5 556	4 961							-	-
Decrease (increase) in non-current investments										-	-
Payments											
Capital assets		(37 814)	(29 712)	(757)	(57 408)	(52 048)	(52 048)	(52 048)	(62 840)	(60 684)	(49 627)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(27 125)	(25 118)	(24 096)	(57 408)	(52 048)	(52 048)	(52 048)	(62 840)	(60 684)	(49 627)
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans		1 464	(239)	(195)							
Borrowing long term/refinancing											
Increase (decrease) in consumer deposits		65	-							-	-
Payments											
Repayment of borrowing		(293)	(325)		(344)	(344)	(344)	(344)	(365)	(383)	(402)
NET CASH FROM/(USED) FINANCING ACTIVITIES		1 236	(563)	(195)	(344)	(344)	(344)	(344)	(365)	(383)	(402)
NET INCREASE/ (DECREASE) IN CASH HELD		(1 694)	15 623	6 861	(5 253)	(488)	(488)	(488)	(11 312)	(10 903)	1 426
Cash/cash equivalents at the year begin:	2		(1 694)	13 930				-		(11 312)	(22 215)
Cash/cash equivalents at the year end:	2		(1 694)	13 930	(5 253)	(488)	(488)	(488)	(11 312)	(22 215)	(20 789)

References

1. Local/District municipalities to include transfers from/to District/Local Municipalities
2. Cash equivalents includes investments with maturities of 3 months or less

FS193 Nketoana - Table A8 Consolidated Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13				2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Cash and investments available											
Cash/cash equivalents at the year end	1	(1 694)	13 930	20 790	(5 253)	(488)	(488)	(488)	(11 312)	(22 215)	(20 789)
Other current investments > 90 days		16 574	(3 772)	(20 790)	9 604	4 839	4 839	4 839	59 235	72 534	73 624
Non current assets - Investments	1	3 452	3 651	3 828	-	-	-	-	-	-	-
Cash and investments available:		18 332	13 809	3 828	4 351	4 351	4 351	4 351	47 923	50 319	52 835
Application of cash and investments											
Unspent conditional transfers		2 254	945	5 658	1 001	1 001	1 001	1 001	1 052	1 104	1 159
Unspent borrowing		-	-	-	-	-	-	-	-	-	-
Statutory requirements	2										
Other working capital requirements	3	(7 191)	(7 000)	(12 974)	(22 325)	(18 676)	(18 676)	(18 676)	(159 667)	(176 834)	(185 449)
Other provisions											
Long term investments committed	4										
Reserves to be backed by cash/investments	5										
Total Application of cash and investments:		(4 937)	(6 055)	(7 316)	(21 323)	(17 674)	(17 674)	(17 674)	(158 616)	(175 730)	(184 290)
Surplus(shortfall)		23 269	19 864	11 144	25 674	22 025	22 025	22 025	206 539	226 050	237 125

FS193 Nketoana - Table A10 Consolidated basic service delivery measurement

Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Household service targets	1									
Water:										
Piped water inside dwelling				14 771				16 754	18 001	20 154
Piped water inside yard (but not in dwelling)				1 602				1 756	1 925	2 054
Using public tap (at least min.service level)	2									
Other water supply (at least min.service level)	4									
<i>Minimum Service Level and Above sub-total</i>		-	-	16 373	-	-	-	18 510	19 926	22 208
Using public tap (< min.service level)	3									
Other water supply (< min.service level)	4									
No water supply				946				854	545	415
<i>Below Minimum Service Level sub-total</i>		-	-	946	-	-	-	854	545	415
Total number of households	5	-	-	17 319	-	-	-	19 364	20 471	22 623
Sanitation/sewerage:										
Flush toilet (connected to sewerage)				11 217				13 542	14 752	15 789
Flush toilet (with septic tank)										
Chemical toilet										
Pit toilet (ventilated)				3 278						
Other toilet provisions (> min.service level)										
<i>Minimum Service Level and Above sub-total</i>		-	-	14 495	-	-	-	13 542	14 752	15 789
Bucket toilet				1 991						
Other toilet provisions (< min.service level)										
No toilet provisions				494				301	211	104
<i>Below Minimum Service Level sub-total</i>		-	-	2 485	-	-	-	301	211	104
Total number of households	5	-	-	16 980	-	-	-	13 843	14 963	15 893
Energy:										
Electricity (at least min.service level)										
Electricity - prepaid (min.service level)										
<i>Minimum Service Level and Above sub-total</i>		-	-	-	-	-	-	-	-	-
Electricity (< min.service level)										
Electricity - prepaid (< min. service level)										
Other energy sources										
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-	-	-	-
Total number of households	5	-	-	-	-	-	-	-	-	-
Refuse:										
Removed at least once a week										
<i>Minimum Service Level and Above sub-total</i>		-	-	-	-	-	-	-	-	-
Removed less frequently than once a week										
Using communal refuse dump				3 771				3 645	3 245	2 987
Using own refuse dump										
Other rubbish disposal										
No rubbish disposal				682				586	458	212
<i>Below Minimum Service Level sub-total</i>		-	-	4 453	-	-	-	4 231	3 703	3 199
Total number of households	5	-	-	4 453	-	-	-	4 231	3 703	3 199
Households receiving Free Basic Service	7									
Water (6 kilolitres per household per month)										
Sanitation (free minimum level service)										
Electricity/other energy (50kwh per household per month)										
Refuse (removed at least once a week)										
Cost of Free Basic Services provided (R'000)	8									
Water (6 kilolitres per household per month)					2 222	2 222	2 222	2 333	2 449	2 572
Sanitation (free sanitation service)					1 986	1 986	1 986	2 085	2 189	2 299
Electricity/other energy (50kwh per household per month)					4 032	4 032	4 032	4 233	4 445	4 667
Refuse (removed once a week)					4 496	4 496	4 496	4 720	4 956	5 204
Total cost of FBS provided (minimum social packa		-	-	-	12 735	12 735	12 735	13 372	14 040	14 742
Highest level of free service provided										
Property rates (R value threshold)										
Water (kilolitres per household per month)										
Sanitation (kilolitres per household per month)										
Sanitation (Rand per household per month)										
Electricity (kwh per household per month)										
Refuse (average litres per week)										
Revenue cost of free services provided (R'000)	9									
Property rates (R15 000 threshold rebate)										
Property rates (other exemptions, reductions and rebates)										
Water										
Sanitation										
Electricity/other energy										
Refuse										
Municipal Housing - rental rebates	6									
Housing - top structure subsidies										
Other										
Total revenue cost of free services provided (total social package)		-	-	-	-	-	-	-	-	-

FS193 Nketoana - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'

Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13				2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousand											
REVENUE ITEMS:											
Property rates											
Total Property Rates	6	15 761	10 682	11 008	26 379	26 471	26 471	26 471	29 805	31 295	32 860
less Revenue Foregone					12 743	10 295	10 295	10 295	11 922	12 518	13 144
Net Property Rates		15 761	10 682	11 008	13 636	16 176	16 176	16 176	17 883	18 777	19 716
Service charges - electricity revenue											
Total Service charges - electricity revenue	6	11 424	15 509	25 656	32 845	28 452	28 452	28 452	27 207	28 568	29 996
less Revenue Foregone					2 297	4 594	4 594	4 594	1 920	2 074	2 239
Net Service charges - electricity revenue		11 424	15 509	25 656	30 548	23 858	23 858	23 858	25 287	26 494	27 757
Service charges - water revenue											
Total Service charges - water revenue	6	22 544	21 011	26 188	37 595	31 099	31 099	31 099	27 686	29 071	30 524
less Revenue Foregone					7 317				3 600	3 600	3 600
Net Service charges - water revenue		22 544	21 011	26 188	30 278	31 099	31 099	31 099	24 086	25 471	26 924
Service charges - sanitation revenue											
Total Service charges - sanitation revenue	6	14 646	6 700	11 144	13 149	14 455	14 455	14 455	12 708	13 343	14 010
less Revenue Foregone											
Net Service charges - sanitation revenue		14 646	6 700	11 144	13 149	14 455	14 455	14 455	12 708	13 343	14 010
Service charges - refuse revenue											
Total refuse removal revenue	6	9 669	5 929	11 605	15 557	15 295	15 295	15 295	13 765	14 453	15 176
Total landfill revenue									-	-	-
less Revenue Foregone											
Net Service charges - refuse revenue		9 669	5 929	11 605	15 557	15 295	15 295	15 295	13 765	14 453	15 176
Other Revenue by source											
Other income		8 778	2 005		3 313	14 125	14 125	14 125	2 512	2 637	2 769
Fines											
Interest received from investments										-	-
Interest received - other			61							-	-
Government Grants and subsidies											
Total 'Other' Revenue	3	8 778	2 067	-	3 313	14 125	14 125	14 125	2 512	2 637	2 769
EXPENDITURE ITEMS:											
Employee related costs											
Basic Salaries and Wages	2	25 412	26 216	27 763	29 934	29 934	29 934	29 934	32 029	34 271	36 670
Pension and UIF Contributions		3 955	4 194	5 474	5 745	5 745	5 745	5 745	6 147	6 578	7 038
Medical Aid Contributions		1 853	1 066	1 119	1 621	1 621	1 621	1 621	1 735	1 856	1 986
Overtime		1 854	1 614	2 873	2 170	2 170	2 170	2 170	1 161	1 242	1 329
Performance Bonus		1 623	2 154	2 757	2 339	2 339	2 339	2 339	657	703	752
Motor Vehicle Allowance		1 231	1 098		3 482	3 482	3 482	3 482	3 726	3 987	4 266
Cellphone Allowance					475	475	475	475	508	544	582
Housing Allowances		115	172		155	155	155	155	166	177	190
Other benefits and allowances		1 458	2 026		6 708	6 708	6 708	6 708	7 178	7 680	8 218
Payments in lieu of leave									-	-	-
Long service awards									300	321	343
Post-retirement benefit obligations	4								-	-	-
sub-total	5	37 500	38 540	39 986	52 629	52 629	52 629	52 629	53 607	57 359	61 374
Less: Employees costs capitalised to PPE											
Total Employee related costs	1	37 500	38 540	39 986	52 629	52 629	52 629	52 629	53 607	57 359	61 374
Contributions recognised - capital											
Total Contributions recognised - capital		-	-	-	-	-	-	-	-	-	-
Depreciation & asset impairment											
Depreciation of Property, Plant & Equipment		61 484	61 168	63 963	61 168	63 168	63 168	63 168	67 517	72 836	78 645
Lease amortisation											
Capital asset impairment											
Depreciation resulting from revaluation of PPE	10										
Total Depreciation & asset impairment	1	61 484	61 168	63 963	61 168	63 168	63 168	63 168	67 517	72 836	78 645
Bulk purchases											
Electricity Bulk Purchases		12 881	18 398	17 304	23 037	33 045	33 045	33 045	33 480	36 158	39 051
Water Bulk Purchases		278	1 133	88					100	105	110
Total bulk purchases	1	13 158	19 532	17 391	23 037	33 045	33 045	33 045	33 580	36 263	39 161
Transfers and grants											
Cash transfers and grants		-	-	-	-	-	-	-	-	-	-
Non-cash transfers and grants		-	-	-	-	-	-	-	-	-	-
Total transfers and grants	1	-	-	-	-	-	-	-	-	-	-
Contracted services											
List services provided by contract											
Security Services					2 640	2 640	2 640	2 640	2 772	2 911	3 056
Lease of Photocopy Machines					600	600	600	600	900	945	992
Lease of Telephone Systems					420	420	420	420	441	463	486

FS193 Nketoana - Supporting Table SA3 Supporting detail to 'Budgeted Financial Position'

Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13				2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousand											
ASSETS											
Call investment deposits											
Call deposits < 90 days		14 881	10 158	-	4 351	4 351	4 351	4 351	47 923	50 319	52 835
Other current investments > 90 days		-	-	-	-	-	-	-	-	-	-
Total Call investment deposits	2	14 881	10 158	-	4 351	4 351	4 351	4 351	47 923	50 319	52 835
Consumer debtors											
Consumer debtors		151 403	195 309	205 138	153 948	153 948	153 948	153 948	265 890	279 185	293 144
Less: Provision for debt impairment		(102 852)	(153 446)	(145 092)	(106 249)	(106 249)	(106 249)	(106 249)	(111 562)	(117 140)	(122 997)
Total Consumer debtors	2	48 551	41 863	60 046	47 699	47 699	47 699	47 699	154 328	162 045	170 147
Debt impairment provision											
Balance at the beginning of the year		100 398	102 852	153 446	119 925	119 925	119 925	119 925	125 921	132 218	138 828
Contributions to the provision		2 504	50 594	-	29 981	29 981	29 981	29 981	31 480	33 054	34 707
Bad debts written off		(50)	-	(8 354)	(29 294)	(29 294)	(29 294)	(29 294)	(30 759)	(32 297)	(33 912)
Balance at end of year		102 852	153 446	145 092	120 612	120 612	120 612	120 612	126 643	132 975	139 624
Property, plant and equipment (PPE)											
PPE at cost/valuation (excl. finance leases)		1 114 156	1 144 011	1 144 130	1 193 174	1 193 174	1 193 174	1 193 174	1 252 833	1 315 474	1 381 248
Leases recognised as PPE		-	-	-	-	-	-	-	-	-	-
Less: Accumulated depreciation		389 510	450 535	515 057	61 168	63 168	63 168	63 168	66 326	69 643	73 125
Total Property, plant and equipment (PPE)	2	724 646	693 476	629 073	1 132 006	1 130 006	1 130 006	1 130 006	1 186 506	1 245 832	1 308 123
LIABILITIES											
Current liabilities - Borrowing											
Short term loans (other than bank overdraft)		-	-	-	-	-	-	-	-	-	-
Current portion of long-term liabilities		202	356	430	131	131	131	131	138	145	152
Total Current liabilities - Borrowing		202	356	430	131	131	131	131	138	145	152
Trade and other payables											
Trade and other creditors		11 093	17 765	20 159	18 831	18 831	18 831	18 831	19 773	20 762	21 800
Unspent conditional transfers		2 254	945	5 658	1 001	1 001	1 001	1 001	1 052	1 104	1 159
VAT		10 596	13 200	11 517	13 992	13 992	13 992	13 992	14 692	15 426	16 198
Total Trade and other payables	2	23 943	31 910	37 334	33 825	33 825	33 825	33 825	35 516	37 292	39 157
Non current liabilities - Borrowing											
Borrowing	4	9 952	9 473	9 154	8 634	8 634	8 634	8 634	9 739	10 324	10 943
Finance leases (including PPP asset element)		-	-	-	-	-	-	-	-	-	-
Total Non current liabilities - Borrowing		9 952	9 473	9 154	8 634	8 634	8 634	8 634	9 739	10 324	10 943
Provisions - non-current											
Retirement benefits		-	6 491	6 586	-	-	-	-	6 586	6 915	7 261
List other major provision items		-	-	-	-	-	-	-	-	-	-
Refuse landfill site rehabilitation		-	3 542	3 870	-	-	-	-	3 870	4 064	4 267
Other		-	-	-	-	-	-	-	-	-	-
Total Provisions - non-current		-	10 033	10 456	-	-	-	-	10 456	10 979	11 528
CHANGES IN NET ASSETS											
Accumulated Surplus/(Deficit)											
Accumulated Surplus/(Deficit) - opening balance		721 663	648 566	666 615	-	-	-	-	-	-	-
GRAP adjustments		-	-	-	-	-	-	-	-	-	-
Restated balance		721 663	648 566	666 615	-	-	-	-	-	-	-
Surplus/(Deficit)		28 590	(42 661)	13 968	45 023	14 410	14 410	14 410	(33 151)	(45 140)	(53 378)
Appropriations to Reserves		-	-	-	-	-	-	-	-	-	-
Transfers from Reserves		-	-	-	-	-	-	-	-	-	-
Depreciation offsets		-	-	-	-	-	-	-	-	-	-
Other adjustments		-	-	-	-	-	-	-	-	-	-
Accumulated Surplus/(Deficit)	1	750 253	605 905	680 583	45 023	14 410	14 410	14 410	(33 151)	(45 140)	(53 378)
Reserves											
Housing Development Fund		-	-	-	-	-	-	-	-	-	-
Capital replacement		13 823	13 823	-	-	-	-	-	-	-	-
Self-insurance		-	-	-	-	-	-	-	-	-	-
Other reserves		29 856	49 421	-	-	-	-	-	-	-	-
Revaluation		-	-	-	-	-	-	-	-	-	-
Total Reserves	2	43 679	63 245	-	-	-	-	-	-	-	-
TOTAL COMMUNITY WEALTH/EQUITY	2	793 932	669 150	680 583	45 023	14 410	14 410	14 410	(33 151)	(45 140)	(53 378)

Total capital expenditure includes expenditure on nationally significant priorities:

Provision of basic services											
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FS193 Nketoana - Supporting Table SA8 Performance indicators and benchmarks

Description of financial indicator	Basis of calculation	2009/10	2010/11	2011/12	Current Year 2012/13				2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Borrowing Management											
Credit Rating											
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	0.8%	0.6%	0.0%	0.7%	0.6%	0.6%	0.6%	0.7%	0.6%	0.6%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	1.4%	1.9%	0.0%	1.2%	1.1%	1.1%	1.1%	1.5%	1.4%	1.4%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	58.6%	-1.0%	5.2%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Safety of Capital											
Gearing	Long Term Borrowing/ Funds & Reserves	22.8%	15.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Liquidity											
Current Ratio	Current assets/current liabilities	2.8	1.8	1.8	1.5	1.5	1.5	1.5	5.7	5.7	5.7
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	2.8	1.8	1.8	1.5	1.5	1.5	1.5	5.7	5.7	5.7
Liquidity Ratio	Monetary Assets/Current Liabilities	0.6	0.3	-	0.1	0.1	0.1	0.1	1.3	1.3	1.3
Revenue Management											
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		38.6%	57.1%	49.0%	86.3%	78.6%	78.6%	78.6%	116.3%	121.9%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)			32.7%	50.1%	49.0%	86.3%	78.6%	78.6%	78.6%	116.3%	121.9%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	31.4%	31.5%	41.8%	23.4%	22.2%	22.2%	22.2%	85.5%	87.5%	88.7%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old										
Creditors Management											
Creditors System Efficiency	% of Creditors Paid Within Terms (within 'MFMA' s 65(e))										
Creditors to Cash and Investments		-655.0%	127.5%	97.0%	-358.5%	-3856.7%	-3856.7%	-3856.7%	-174.8%	-93.5%	-104.9%
Other Indicators											
Electricity Distribution Losses (2)	Total Volume Losses (kW) Total Cost of Losses (Rand '000)										
Water Distribution Losses (2)	Total Volume Losses (kℓ) Total Cost of Losses (Rand '000)										
Employee costs	Employee costs/(Total Revenue - capital revenue)	21.0%	24.6%	24.7%	25.8%	24.5%	24.5%	24.5%	29.7%	31.0%	32.0%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	23.4%	24.6%	28.5%	28.3%	26.9%	26.9%		33.4%	34.1%	34.6%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	4.2%	5.7%	5.4%	4.7%	4.5%	4.5%		6.5%	6.6%	5.5%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	35.1%	39.6%	39.5%	30.6%	29.9%	29.9%	29.9%	38.0%	39.9%	41.6%
IDP regulation financial viability indicators											
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year	58.9	74.6	39.3	72.2	72.2	72.2	52.0	36.7	36.7	38.6
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	70.5%	77.0%	78.0%	46.0%	47.0%	47.0%	47.0%	164.3%	164.1%	163.9%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	(0.3)	1.3	3.1	(0.6)	(0.0)	(0.0)	(0.0)	(1.1)	(2.0)	(1.7)

FS193 Nketoana - Supporting Table SA9 Social, economic and demographic statistics and assumptions

Description of economic indicator	Ref.	Basis of calculation	1996 Census	2001 Census	2007 Survey	2009/10	2010/11	2011/12	Current Year 2012/13	2013/14 Medium Term Revenue & Expenditure Framework		
						Outcome	Outcome	Outcome	Original Budget	Outcome	Outcome	Outcome
Demographics												
Population			63	62			60			59		
Females aged 5 - 14			9	7			6			6		
Males aged 5 - 14			8	7			6			5		
Females aged 15 - 34			12	12			11			10		
Males aged 15 - 34			10	11			10			10		
Unemployment			5	7			6			6		
Monthly household income (no. of households)												
No income	1, 12											
R1 - R1 600												
R1 601 - R3 200												
R3 201 - R6 400												
R6 401 - R12 800												
R12 801 - R25 600												
R25 601 - R51 200												
R52 201 - R102 400												
R102 401 - R204 800												
R204 801 - R409 600												
R409 601 - R819 200												
> R819 200												
Poverty profiles (no. of households)												
< R2 060 per household per month	13											
Insert description	2						4343.00	3739.00		3944.00		
Household/demographics (000)												
Number of people in municipal area			64 284	61 141			60			59		
Number of poor people in municipal area							4	4		3		
Number of households in municipal area			14 736	14 904			17			15		
Number of poor households in municipal area												
Definition of poor household (R per month)												
Housing statistics												
Formal	3											
Informal												
Total number of households												
Dwellings provided by municipality	4		7 270				12 735			14 725		
Dwellings provided by province/s			4 447				3 879			2 583		
Dwellings provided by private sector	5											
Total new housing dwellings			11 717				16 614			17 308		
Economic												
Inflation/inflation outlook (CPIX)	6											
Interest rate - borrowing												
Interest rate - investment												
Remuneration increases												
Consumption growth (electricity)												
Consumption growth (water)												
Collection rates												
Property tax/service charges	7											
Rental of facilities & equipment												
Interest - external investments												
Interest - debtors												
Revenue from agency services												

FS193 Nketoana Supporting Table SA10 Funding measurement

Description	MFMA section	Ref	2009/10	2010/11	2011/12	Current Year 2012/13				2013/14 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Funding measures												
Cash/cash equivalents at the year end - R'000	18(1)b	1	(1 694)	13 930	20 790	(5 253)	(488)	(488)	(488)	(11 312)	(22 215)	(20 789)
Cash + investments at the yr end less applications - R'000	18(1)b	2	23 269	19 864	11 144	25 674	22 025	22 025	22 025	206 539	226 050	237 125
Cash year end/monthly employee/supplier payments	18(1)b	3	(0.3)	1.3	3.1	(0.6)	(0.0)	(0.0)	(0.0)	(1.1)	(2.0)	(1.7)
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	28 590	(42 661)	13 968	45 023	14 410	14 410	14 410	(33 151)	(45 140)	(53 378)
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	5	N.A.	(25.2%)	38.3%	13.5%	(8.2%)	(6.0%)	(6.0%)	(13.1%)	(0.9%)	(0.9%)
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	6	32.7%	50.1%	49.0%	86.3%	78.6%	78.6%	78.6%	116.3%	121.9%	121.8%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	7	3.4%	84.2%	0.0%	9.6%	39.4%	39.4%	39.4%	8.5%	10.6%	10.6%
Capital payments % of capital expenditure	18(1)c;19	8	59.1%	71.2%	3.2%	100.0%	100.0%	100.0%	100.0%	91.5%	115.4%	94.3%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grants % of Govt. legislated/gazetted allocations	18(1)a	10								0.0%	0.0%	0.0%
Current consumer debtors % change - incr(decr)	18(1)a	11	N.A.	(12.0%)	46.1%	(29.4%)	0.0%	0.0%	0.0%	223.5%	5.0%	5.0%
Long term receivables % change - incr(decr)	18(1)a	12	N.A.	(3.6%)	(100.0%)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
R&M % of Property Plant & Equipment	20(1)(vi)	13	1.0%	1.3%	1.4%	0.9%	0.9%	0.9%	1.0%	1.0%	1.0%	0.8%
Asset renewal % of capital budget	20(1)(vi)	14	93.4%	146.3%	159.4%	19.5%	21.5%	21.5%	0.0%	20.4%	0.0%	0.0%

FS193 Nketoana - Supporting Table SA14 Household bills

Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework			
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14 % incr.	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Rand/cent											
Monthly Account for Household - 'Middle Income Range'											
Rates and services charges:											
Property rates			450.00	477.00	500.85	500.85	500.85				
Electricity : Basic levy			80.00	96.80	111.32	111.32	111.32				
Electricity : Consumption			520.00	629.20	723.58	723.58	723.58				
Water: Basic levy			89.08	91.75	97.71	97.71	97.71				
Water: Consumption			229.89	236.79	252.18	252.18	252.18				
Sanitation			71.33	75.61	80.52	80.52	80.52				
Refuse removal			76.71	81.31	86.60	86.60	86.60				
Other											
sub-total		-	1 517.01	1 688.46	1 852.76	1 852.76	1 852.76	(100.0%)	-	-	-
VAT on Services											
Total large household bill:		-	1 517.01	1 688.46	1 852.76	1 852.76	1 852.76	(100.0%)	-	-	-
% increase/-decrease			-	11.3%	9.7%	-	-		(100.0%)	-	-
Monthly Account for Household - 'Affordable Range'											
Rates and services charges:											
Property rates			54.00	57.24	57.24	57.24	57.24				
Electricity : Basic levy			99.20	120.03	138.03	138.03	138.03				
Electricity : Consumption			321.11	388.54	446.82	446.82	446.82				
Water: Basic levy			89.09	91.76	96.35	96.35	96.35				
Water: Consumption			190.74	196.46	206.28	206.28	206.28				
Sanitation			75.61	80.15	84.16	84.16	84.16				
Refuse removal			75.61	80.15	84.16	84.16	84.16				
Other											
sub-total		-	905.36	1 014.33	1 113.04	1 113.04	1 113.04	(100.0%)	-	-	-
VAT on Services											
Total small household bill:		-	905.36	1 014.33	1 113.04	1 113.04	1 113.04	(100.0%)	-	-	-
% increase/-decrease			-	12.0%	9.7%	-	-		(100.0%)	-	-
Monthly Account for Household - 'Indigent' Household receiving free basic services											
Rates and services charges:											
Property rates											
Electricity : Basic levy											
Electricity : Consumption			38.69	46.81	53.83	53.83	53.83				
Water: Basic levy			89.08	91.76	96.35	96.35	96.35				
Water: Consumption			45.78	47.18	49.54	49.54	49.54				
Sanitation			75.61	80.15	86.16	86.16	86.16				
Refuse removal			75.61	80.15	86.16	86.16	86.16				
Other											
sub-total		-	324.77	346.05	372.04	372.04	372.04	(100.0%)	-	-	-
VAT on Services											
Total small household bill:		-	324.77	346.05	372.04	372.04	372.04	(100.0%)	-	-	-
% increase/-decrease			-	6.6%	7.5%	-	-		(100.0%)	-	-

References

1. Use as basis property value of R700 000, 1 000 kWh electricity and 30kl water
2. Use as basis property value of R500 000 and R700 000, 500 kWh electricity and 25kl water
3. Use as basis property value of R 300 000, 350kWh electricity and 20kl water (50 kWh electricity and 6 kl water free)

FS193 Nketoana - Supporting Table SA15 Investment particulars by type

Investment type	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousand										
Parent municipality										
Securities - National Government										
Listed Corporate Bonds										
Deposits - Bank		3 915	6 106	15 748	21 325	21 325	21 325	47 923	50 319	52 835
Deposits - Public Investment Commissioners										
Deposits - Corporation for Public Deposits										
Bankers Acceptance Certificates										
Negotiable Certificates of Deposit - Banks										
Guaranteed Endowment Policies (sinking)										
Repurchase Agreements - Banks										
Municipal Bonds										
Municipality sub-total	1	3 915	6 106	15 748	21 325	21 325	21 325	47 923	50 319	52 835
Entities										
Securities - National Government										
Listed Corporate Bonds										
Deposits - Bank										
Deposits - Public Investment Commissioners										
Deposits - Corporation for Public Deposits										
Bankers Acceptance Certificates										
Negotiable Certificates of Deposit - Banks										
Guaranteed Endowment Policies (sinking)										
Repurchase Agreements - Banks										
Entities sub-total		-	-	-	-	-	-	-	-	-
Consolidated total:		3 915	6 106	15 748	21 325	21 325	21 325	47 923	50 319	52 835

References

1. Total investments must reconcile to Budgeted Financial Position ('current' call investment deposits plus 'non-current' investments)

FS193 Nketoana - Supporting Table SA16 Investment particulars by maturity

Investments by Maturity Name of institution & investment ID	Ref	Period of Investment	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate	Commission Paid (Rands)	Commission Recipient	Expiry date of investment	Monetary value	Interest to be realised
		Yrs/Months									
Parent municipality											
LONG TERM INVESTMENT											
Standard Bank		5 YRS	SECURITY INVESTM	YES	FIXED	5.04%			3 NOVEMBER 215	3 600	181
Vkb			MEMBERS FUND	NO	VARIABLE				30 DAYS NOTICE	4 323	3
SHORT TERM INVESTMENTS											
Absa		30 DAYS INVESTMENT ACC	CALL ACCOUNT	NO	VARIABLE				30 DAYS NOTICE	30 000	1 512
Fnb										10 000	505
Vkb											
Municipality sub-total										47 923	2 201
Entities											
Entities sub-total										-	-
TOTAL INVESTMENTS AND INTEREST	1									47 923	2 201

FS193 Nketoana - Supporting Table SA17 Borrowing										
Borrowing - Categorised by type	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousand										
Parent municipality										
Long-Term Loans (annuity/reducing balance)			9 473	9 154	9 188	9 188	9 188	9 739	10 324	10 943
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
Municipality sub-total	1	-	9 473	9 154	9 188	9 188	9 188	9 739	10 324	10 943
Entities										
Long-Term Loans (annuity/reducing balance)										
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
Entities sub-total	1	-	-	-	-	-	-	-	-	-
Total Borrowing	1	-	9 473	9 154	9 188	9 188	9 188	9 739	10 324	10 943
Unspent Borrowing - Categorised by type										
Parent municipality										
Long-Term Loans (annuity/reducing balance)										
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
Municipality sub-total	1	-	-	-	-	-	-	-	-	-
Entities										
Long-Term Loans (annuity/reducing balance)										
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
Entities sub-total	1	-	-	-	-	-	-	-	-	-
Total Unspent Borrowing	1	-	-	-	-	-	-	-	-	-

FS193 Nketoana - Supporting Table SA18 Transfers and grant receipts

Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
RECEIPTS:	1, 2									
Operating Transfers and Grants										
National Government:		50 883	63 630	80 709	84 533	84 533	84 533	86 559	81 406	82 621
Local Government Equitable Share		49 398	62 145	77 933	81 233	81 233	81 233	78 119	78 872	80 004
Finance Management		750	750	1 450	1 500	1 500	1 500	1 550	1 600	1 650
Municipal Systems Improvement		735	735	790	800	800	800	890	934	967
EPWP Incentive		-	-	536	1 000	1 000	1 000	1 000		
Integrated National Electrification Programme								5 000		
Provincial Government:		-	-	-	-	-	-	-	-	-
District Municipality:		-	-	-	-	-	-	-	-	-
[insert description]										
Other grant providers:		-	-	-	-	-	-	-	-	-
[insert description]										
Total Operating Transfers and Grants	5	50 883	63 630	80 709	84 533	84 533	84 533	86 559	81 406	82 621
Capital Transfers and Grants										
National Government:		20 083	23 317	28 044	42 018	42 018	42 018	46 297	42 572	46 338
Regional Bulk Infrastructure					8 000	8 000	8 000	14 000	16 000	21 000
Municipal Infrastructure Grant (MIG)		20 083	23 317	28 044	34 018	34 018	34 018	32 297	26 572	25 338
Other capital transfers/grants [insert desc]										
Provincial Government:		-	-	-	-	-	-	-	-	-
Other capital transfers/grants [insert description]										
District Municipality:		-	-	-	-	-	-	-	-	-
[insert description]										
Other grant providers:		-	-	-	-	-	-	-	-	-
[insert description]										
Total Capital Transfers and Grants	5	20 083	23 317	28 044	42 018	42 018	42 018	46 297	42 572	46 338
TOTAL RECEIPTS OF TRANSFERS & GRANTS		70 966	86 947	108 753	126 551	126 551	126 551	132 856	123 978	128 959

References

1. Each transfer/grant is listed by name as gazetted together with the name of the transferring department or municipality, donor or other organisation
2. Amounts actually RECEIVED; not revenue recognised (objective is to confirm grants transferred)
3. Replacement of RSC levies
4. Housing subsidies for housing where ownership transferred to organisations or persons outside the control of the municipality
5. Total transfers and grants must reconcile to Budgeted Cash Flows
6. Motor vehicle licensing refunds to be included under 'agency' services (Not Grant Receipts)

FS193 Nketoana - Supporting Table SA19 Expenditure on transfers and grant programme

Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
EXPENDITURE:										
Operating expenditure of Transfers and Grants										
National Government:		50 883	63 630	80 709	84 533	84 533	84 533	86 559	81 406	82 621
Local Government Equitable Share		49 398	62 145	77 933	81 233	81 233	81 233	78 119	78 872	80 004
Finance Management		750	750	1 450	1 500	1 500	1 500	1 550	1 600	1 650
Municipal Systems Improvement		735	735	790	800	800	800	890	934	967
EPWP Incentive		-	-	536	1 000	1 000	1 000	1 000		
Integrated National Electrification Programme								5 000		
Provincial Government:		-	-	-	-	-	-	-	-	-
0										
District Municipality: <i>[insert description]</i>		-	-	-	-	-	-	-	-	-
Other grant providers: <i>[insert description]</i>		-	-	-	-	-	-	-	-	-
Total operating expenditure of Transfers and Grants		50 883	63 630	80 709	84 533	84 533	84 533	86 559	81 406	82 621
Capital expenditure of Transfers and Grants										
National Government:		20 083	23 317	28 044	42 018	42 018	42 018	46 297	42 572	46 338
Regional Bulk Infrastructure					8 000	8 000	8 000	14 000	16 000	21 000
Municipal Infrastructure Grant (MIG)		20 083	23 317	28 044	34 018	34 018	34 018	32 297	26 572	25 338
Other capital transfers/grants <i>[insert desc]</i>										
Provincial Government:		-	-	-	-	-	-	-	-	-
Other capital transfers/grants <i>[insert description]</i>										
District Municipality: <i>[insert description]</i>		-	-	-	-	-	-	-	-	-
Other grant providers: <i>[insert description]</i>		-	-	-	-	-	-	-	-	-
Total capital expenditure of Transfers and Grants		20 083	23 317	28 044	42 018	42 018	42 018	46 297	42 572	46 338
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		70 966	86 947	108 753	126 551	126 551	126 551	132 856	123 978	128 959

References

1. Expenditure must be separately listed for each transfer or grant received or recognised

FS193 Nketoana - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds

Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Operating transfers and grants:	1,3									
National Government:										
Balance unspent at beginning of the year				357						
Current year receipts		50 874	64 095	70 614	81 233	81 233	81 233	81 559	81 406	82 621
Conditions met - transferred to revenue		50 874	64 095	70 971	81 233	81 233	81 233	81 559	81 406	82 621
Conditions still to be met - transferred to liabilities										
Provincial Government:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
District Municipality:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
Other grant providers:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
Total operating transfers and grants revenue		50 874	64 095	70 971	81 233	81 233	81 233	81 559	81 406	82 621
Total operating transfers and grants - CTBM	2	-	-	-	-	-	-	-	-	-
Capital transfers and grants:	1,3									
National Government:										
Balance unspent at beginning of the year		3 890	474	5 301						
Current year receipts		20 083	23 814	22 743	42 018	42 018	42 018	46 297	42 572	40 946
Conditions met - transferred to revenue		23 973	24 288	28 044	42 018	42 018	42 018	46 297	42 572	40 946
Conditions still to be met - transferred to liabilities										
Provincial Government:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
District Municipality:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
Other grant providers:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
Total capital transfers and grants revenue		23 973	24 288	28 044	42 018	42 018	42 018	46 297	42 572	40 946
Total capital transfers and grants - CTBM	2	-	-	-	-	-	-	-	-	-
TOTAL TRANSFERS AND GRANTS REVENUE		74 847	88 383	99 015	123 251	123 251	123 251	127 856	123 978	123 567
TOTAL TRANSFERS AND GRANTS - CTBM		-	-	-	-	-	-	-	-	-

References

1. Total capital transfers and grants revenue must reconcile to Budgeted Financial Performance and Financial Position; total recurrent grants revenue must reconcile to Budgeted Financial
2. CTBM = conditions to be met
3. National Treasury database will require this reconciliation for each transfer/grant

FS193 Nketoana - Supporting Table SA22 Summary councillor and staff benefits

Summary of Employee and Councillor remuneration R thousand	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
		A	B	C	D	E	F	G	H	I
Councillors (Political Office Bearers plus Other)	1									
Basic Salaries and Wages		4 152	4 681	4 827	3 773	5 080	5 080	4 106	4 311	4 527
Pension and UIF Contributions										
Medical Aid Contributions										
Motor Vehicle Allowance					1 253			1 041	1 093	1 148
Cellphone Allowance								238	250	262
Housing Allowances										
Other benefits and allowances					54					
Sub Total - Councillors		4 152	4 681	4 827	5 080	5 080	5 080	5 385	5 654	5 937
% increase	4		12.7%	3.1%	5.2%	0.0%	-	6.0%	5.0%	5.0%
Senior Managers of the Municipality	2									
Basic Salaries and Wages		1 247	1 135	2 601	3 565	3 565	3 565	10 677	11 211	11 772
Pension and UIF Contributions		3	3					594	624	655
Medical Aid Contributions					51	51	51	239	251	264
Overtime								-	-	-
Performance Bonus										
Motor Vehicle Allowance	3	223	547	575				972	1 021	1 072
Cellphone Allowance	3							50	52	55
Housing Allowances	3							15	16	16
Other benefits and allowances	3	16		411	823	823	823	2 031	2 133	2 240
Payments in lieu of leave										
Long service awards										
Post-retirement benefit obligations	6									
Sub Total - Senior Managers of Municipality		1 489	1 685	3 587	4 439	4 439	4 439	14 579	15 308	16 073
% increase	4		13.2%	112.9%	23.8%	-	-	228.4%	5.0%	5.0%
Other Municipal Staff										
Basic Salaries and Wages		23 913	23 396	26 022	25 581	25 581	25 581	25 627	26 908	28 253
Pension and UIF Contributions		3 955	1 508	689	5 694	5 694	5 694	5 340	5 607	5 887
Medical Aid Contributions		1 853	1 066	1 863	1 621	1 621	1 621	1 632	1 714	1 800
Overtime		1 854	1 614	2 135	2 170	2 170	2 170	2 132	2 238	2 350
Performance Bonus		1 623	2 154	2 216	2 303	2 303	2 303	-	-	-
Motor Vehicle Allowance	3	1 231	551	954	3 482	3 482	3 482	1 303	1 368	1 436
Cellphone Allowance	3				475	475	475	626	657	690
Housing Allowances	3	115	172	2 153	156	156	156	46	48	50
Other benefits and allowances	3	1 458	1 713	1 675	6 708	6 708	6 708	3 557	3 735	3 922
Payments in lieu of leave										
Long service awards										
Post-retirement benefit obligations	6									
Sub Total - Other Municipal Staff		36 001	32 174	37 706	48 190	48 190	48 190	40 263	42 276	44 389
% increase	4		(10.6%)	17.2%	27.8%	0.0%	-	(16.5%)	5.0%	5.0%
Total Parent Municipality		41 642	38 540	46 120	57 709	57 709	57 709	60 227	63 238	66 400
			(7.4%)	19.7%	25.1%	0.0%	-	4.4%	5.0%	5.0%

FS193 Nketoana - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)

Disclosure of Salaries, Allowances & Benefits 1.	Ref	No.	Salary	Contributions	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum				1.				2.
Councillors	3							
Speaker	4		387 329		148 982			536 311
Chief Whip								-
Executive Mayor			484 162		181 259			665 421
Deputy Executive Mayor			-		-			-
Executive Committee			798 867		315 873			1 114 740
Total for all other councillors			2 435 817		632 915			3 068 732
Total Councillors	8	-	4 106 175	-	1 279 029			5 385 204
Senior Managers of the Municipality	5							
Municipal Manager			808 124	14 676	216 000	155 820		1 194 620
Chief Financial Officer			706 208	8 392	120 000	125 190		959 790
Director Corporate Services			706 208	8 924	119 468	125 190		959 790
Director Community Services			706 208	9 025	119 367	125 190		959 790
Director Community Services			706 208	8 569	119 823	125 190		959 790
								-
<i>List of each official with packages >= senior manager</i>								
Chief Accountant Income			262 391	90 115	87 355	21 865		461 726
Chief Accountant Budget and reporting			262 391	69 899	114 030	21 865		468 185
Manager Electricity			262 391	98 621	119 777	21 865		502 655
Manager Supply Chain			262 391	90 115	87 355	21 865		461 726
Manager Records			262 391	60 131	4 514	21 865		348 902
Manager Human Resources			262 391	71 618	118 904	21 865		474 779
Manager Legal Services			262 391	68 281	118 904	21 865		471 441
Manager LED			262 391	66 452	125 540	21 865		476 248
Manager Waste, Parks and Recreation			262 391	62 383	58 964	21 865		405 604
Manager Traffic and Fire Services			262 391	82 805	104 954	21 865		472 015
Manager Waste Water and Water			262 391	86 573	118 904	21 865		489 733
Manager IDP and PMS			262 391	146 790	71 270	21 865		502 317
Manager Internal Audit			262 391	83 849	101 250	21 865		469 355
Total Senior Managers of the Municipality	8,10	-	7 044 043	1 127 217	1 926 383	940 825		11 038 468
A Heading for Each Entity	6,7							
List each member of board by designation								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
Total for municipal entities	8,10	-	-	-	-	-		-
TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION	10	-	11 150 218	1 127 217	3 205 412	940 825		16 423 672

FS193 Nketoana - Supporting Table SA24 Summary of personnel numbers

Summary of Personnel Numbers Number	Ref	2011/12			Current Year 2012/13			Budget Year 2013/14		
		Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities										
Councillors (Political Office Bearers plus Other Councillors)	4	18		18	18		18	18	-	18
Board Members of municipal entities	5									
Municipal employees										
Municipal Manager and Senior Managers	3	6		6	6		4	5	-	5
Other Managers	7	16	12		13	10		14	14	
Professionals		8	4	-	23	-	17	14	5	-
<i>Finance</i>		1			5		8	4	2	
<i>Spatial/town planning</i>		1			1			1	1	
<i>Information Technology</i>		1			1				-	
<i>Roads</i>									-	
<i>Electricity</i>		3	3		3			3	1	
<i>Water</i>		1	1		1			1	1	
<i>Sanitation</i>		1			1			1	-	
<i>Refuse</i>					5			4	-	
<i>Other</i>					6		9		-	
Technicians		55	45	15	93	37	-	67	115	19
<i>Finance</i>		23	21	5	23			5	10	
<i>Spatial/town planning</i>		1	1		1			1	1	
<i>Information Technology</i>		2			2			1	1	
<i>Roads</i>		3	3		16	30		14	8	
<i>Electricity</i>		6	2		6	2		4	1	
<i>Water</i>		3	2	10	21	2		1	1	15
<i>Sanitation</i>		1	1		18			4	62	
<i>Refuse</i>		3	3		5	3		11	11	
<i>Other</i>		13	12		1			20	20	4
Clerks (Clerical and administrative)		48	34		37			23	23	
Service and sales workers		2	2						-	
Skilled agricultural and fishery workers										
Craft and related trades		4			4					
Plant and Machine Operators		30	10		30	10		1	14	
Elementary Occupations		290	290		290	290		29	203	
TOTAL PERSONNEL NUMBERS	9	477	397	39	514	347	39	165	374	42
% increase					7.8%	(12.6%)	-	(67.9%)	7.8%	7.7%
Total municipal employees headcount	6, 10									
Finance personnel headcount	8, 10									
Human Resources personnel headcount	8, 10									

FS193 Nketoana - Supporting Table SA25 Consolidated budgeted monthly revenue and expenditure

Description	Ref	Budget Year 2013/14												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Revenue By Source																
Property rates		8 057	897	981	987	887	877	888	1 043	886	999	502	879	17 883	18 777	19 716
Property rates - penalties & collection charges		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - electricity revenue		3 021	2 877	1 988	1 580	1 679	1 564	1 325	1 289	1 101	2 488	3 155	3 221	25 287	26 494	27 757
Service charges - water revenue		2 221	2 515	3 201	2 179	912	1 458	1 009	2 045	2 151	1 812	2 001	2 582	24 086	25 471	26 924
Service charges - sanitation revenue		598	875	1 045	1 345	1 248	1 278	1 611	1 458	587	745	1 012	904	12 708	13 343	14 010
Service charges - refuse revenue		546	879	1 046	1 479	1 045	1 345	1 095	1 452	1 246	1 001	1 452	1 178	13 765	14 453	15 176
Service charges - other		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment		12	19	15	18	21	20	21	15	20	15	15	10	200	210	221
Interest earned - external investments		125	101	141	115	13	142	178	125	124	115	101	109	1 389	1 458	1 531
Interest earned - outstanding debtors		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Dividends received		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines		48	31	15	109	101	138	99	87	98	103	98	72	1 000	1 050	1 103
Licences and permits		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Agency services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers recognised - operational		4 578	5 875	6 846	7 895	5 894	6 789	4 590	6 789	7 889	9 745	7 845	6 823	81 559	81 406	82 621
Other revenue		358	215	278	100	122	313	312	210	102	210	105	185	2 512	2 637	2 769
Gains on disposal of PPE		6	17	15	5	10	17	13	10	11	17	12	15	150	-	-
Total Revenue (excluding capital transfers and con		19 572	14 302	15 569	15 812	11 933	13 942	11 141	14 524	14 217	17 250	16 300	15 978	180 539	185 300	191 827
Expenditure By Type																
Employee related costs		4 570	4 386	4 590	5 147	4 790	4 834	4 799	4 591	4 598	4 280	4 010	3 013	53 607	57 359	61 374
Remuneration of councillors		449	449	449	449	449	449	449	449	449	449	449	449	5 385	5 655	5 937
Debt impairment		-	-	-	-	-	-	-	-	-	-	-	8 000	8 000	10 500	11 025
Depreciation & asset impairment		5 626	5 626	5 626	5 626	5 626	5 626	5 626	5 626	5 626	5 626	5 626	5 626	67 517	72 836	78 645
Finance charges		90	90	90	90	90	90	90	90	90	90	90	90	1 080	1 080	1 080
Bulk purchases		-	-	-	-	-	-	-	-	-	-	-	33 580	33 580	36 263	39 161
Other materials		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Contracted services		880	789	875	875	875	600	700	900	991	875	875	1 264	10 498	11 023	10 471
Transfers and grants		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other expenditure		5 242	5 231	4 981	6 573	4 789	3 897	2 890	4 124	4 124	7 689	6 541	(22 058)	34 024	35 725	37 511
Loss on disposal of PPE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenditure		16 858	16 572	16 610	18 760	16 619	15 496	14 554	15 780	15 878	19 009	17 591	29 964	213 690	230 440	245 205
Surplus/(Deficit)																
Transfers recognised - capital		2 714	(2 270)	(1 042)	(2 948)	(4 686)	(1 554)	(3 413)	(1 256)	(1 661)	(1 758)	(1 291)	(13 986)	(33 151)	(45 140)	(53 378)
Contributions recognised - capital		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Contributed assets		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		2 714	(2 270)	(1 042)	(2 948)	(4 686)	(1 554)	(3 413)	(1 256)	(1 661)	(1 758)	(1 291)	(13 986)	(33 151)	(45 140)	(53 378)
Taxation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Attributable to minorities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of surplus/ (deficit) of associate		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	1	2 714	(2 270)	(1 042)	(2 948)	(4 686)	(1 554)	(3 413)	(1 256)	(1 661)	(1 758)	(1 291)	(13 986)	(33 151)	(45 140)	(53 378)

FS193 Nketoana - Supporting Table SA26 Consolidated budgeted monthly revenue and expenditure (municipal vote)

Description	Ref	Budget Year 2013/14												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Revenue by Vote																
Vote 1 - COUNCIL AND EXECUTIVE		1 151	1 200	1 446	1 312	1 515	1 801	1 715	1 815	1 600	1 714	1 745	1 374	18 389	19 308	20 274
Vote 2 - FINANCE AND ADMIN		4 512	3 785	3 125	4 587	4 789	3 451	3 781	4 587	4 578	2 451	3 125	(14 371)	28 401	29 821	31 312
Vote 3 - COMMUNITY SERVICES		1 154	1 145	1 051	1 394	1 456	1 245	1 245	1 123	1 021	1 245	1 415	1 007	14 502	15 227	15 988
Vote 4 - WASTE MANAGEMENT		985	897	1 021	1 245	982	745	811	1 312	1 784	1 459	1 451	1 072	13 765	14 453	15 176
Vote 5 - LOCAL ECONOMIC DEVELOPMENT		158	125	165	168	158	157	158	161	169	188	194	198	2 000	2 100	2 205
Vote 6 - ROADS AND TRANSPORT		4 845	3 451	2 978	3 971	2 987	4 216	5 481	4 513	2 145	3 125	3 124	(735)	40 101	37 840	36 994
Vote 7 - WATER		1 845	1 895	1 974	2 045	1 789	1 999	1 895	2 015	1 994	1 895	1 985	2 757	24 086	25 290	26 555
Vote 8 - ELECTRICITY		1 789	1 854	2 845	2 245	1 984	1 995	1 884	2 015	2 155	1 897	2 201	2 422	25 287	26 551	27 879
Vote 9 - WASTE WATER		999	912	1 204	1 145	1 458	845	978	1 012	845	745	1 085	1 479	12 708	13 343	14 011
Vote 10 - HOUSING		98	112	94	89	114	144	98	91	112	125	104	119	1 300	1 365	1 433
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue by Vote		17 536	15 376	15 903	18 202	17 233	16 598	18 047	18 644	16 404	14 844	16 429	(4 678)	180 539	185 300	191 827
Expenditure by Vote to be appropriated																
Vote 1 - COUNCIL AND EXECUTIVE		1 351	1 200	1 546	1 312	1 415	1 601	1 715	1 815	1 610	1 714	1 845	1 264	18 389	19 308	20 274
Vote 2 - FINANCE AND ADMIN		4 512	3 785	2 125	1 079	2 789	951	3 781	4 587	1 578	2 451	2 125	2 687	32 450	40 139	42 145
Vote 3 - COMMUNITY SERVICES		1 354	1 045	1 051	1 394	1 256	1 245	1 245	1 223	1 121	1 345	1 215	1 007	14 502	15 227	15 988
Vote 4 - WASTE MANAGEMENT		1 085	797	1 021	1 245	1 082	745	811	1 212	1 784	1 459	1 351	1 172	13 765	14 453	15 176
Vote 5 - LOCAL ECONOMIC DEVELOPMENT		168	145	199	168	125	168	148	161	179	198	184	(594)	1 250	1 313	1 378
Vote 6 - ROADS AND TRANSPORT		4 645	3 851	2 178	3 671	2 787	3 216	4 481	4 513	3 145	3 825	3 124	662	40 098	42 103	47 451
Vote 7 - WATER		1 445	1 895	2 974	3 045	149	1 999	1 695	2 015	2 994	1 695	1 885	3 871	25 660	26 943	28 290
Vote 8 - ELECTRICITY		1 789	2 754	3 845	2 845	3 984	3 995	5 884	7 015	2 155	6 897	3 201	3 766	48 131	50 538	53 064
Vote 9 - WASTE WATER		1 499	1 412	1 204	1 145	1 458	1 445	978	2 012	1 145	1 045	2 085	2 716	18 145	19 052	20 005
Vote 10 - HOUSING		108	112	114	89	114	134	98	71	122	155	104	79	1 300	1 365	1 433
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenditure by Vote		17 956	16 996	16 257	15 993	15 160	15 499	20 837	24 624	15 834	20 784	17 119	16 629	213 690	230 441	245 206
Surplus/(Deficit) before assoc.		(420)	(1 620)	(354)	2 209	2 073	1 099	(2 790)	(5 980)	570	(5 940)	(690)	(21 308)	(33 151)	(45 140)	(53 378)
Taxation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Attributable to minorities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of surplus/ (deficit) of associate		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	1	(420)	(1 620)	(354)	2 209	2 073	1 099	(2 790)	(5 980)	570	(5 940)	(690)	(21 308)	(33 151)	(45 140)	(53 378)

FS193 Nketoana - Supporting Table SA27 Consolidated budgeted monthly revenue and expenditure (standard classification)

Description	Ref	Budget Year 2013/14												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Revenue - Standard																
<i>Governance and administration</i>		2 777	2 857	2 952	2 907	3 060	2 807	2 903	2 746	2 708	2 797	2 708	15 566	46 790	49 130	51 586
Executive and council		1 323	1 323	1 223	1 323	1 337	1 323	1 323	1 373	1 323	1 323	1 323	3 872	18 389	19 308	20 274
Budget and treasury office		1 239	1 239	1 239	1 239	1 239	1 239	1 239	1 239	1 239	1 239	1 239	2 319	15 951	16 749	17 586
Corporate services		215	295	489	345	485	245	341	134	146	235	146	9 375	12 450	13 073	13 726
<i>Community and public safety</i>		452	494	432	612	508	353	510	461	542	544	603	10 390	15 902	16 697	17 532
Community and social services		192	202	175	309	246	105	260	190	209	251	301	8 191	10 632	11 164	11 722
Sport and recreation		114	122	109	105	113	123	102	109	148	125	103	1 077	1 382	1 451	1 524
Public safety		146	170	148	198	149	125	148	162	185	167	198	1 441	3 238	3 400	3 570
Housing													650	650	683	717
Health													-	-	-	-
<i>Economic and environmental services</i>		-	-	-	-	-	-	-	-	-	-	-	41 501	41 501	39 310	38 538
Planning and development													1 400	1 400	1 470	1 544
Road transport													40 101	40 101	37 840	36 994
Environmental protection													-	-	-	-
<i>Trading services</i>		5 718	5 458	7 044	6 680	6 314	5 583	5 569	6 254	6 778	5 996	6 621	7 830	75 846	79 638	83 620
Electricity		1 789	1 854	2 845	2 245	1 984	1 995	1 884	2 015	2 155	1 897	2 201	2 422	25 287	26 551	27 879
Water		1 845	1 895	1 974	2 045	1 789	1 999	1 895	2 015	1 994	1 895	1 985	2 757	24 086	25 290	26 555
Waste water management		999	912	1 204	1 145	1 458	845	978	1 012	845	745	1 085	1 479	12 708	13 343	14 011
Waste management		1 085	797	1 021	1 245	1 082	745	811	1 212	1 784	1 459	1 351	1 172	13 765	14 453	15 176
<i>Other</i>													500	500	525	551
Total Revenue - Standard		8 947	8 809	10 428	10 200	9 883	8 744	8 982	9 462	10 028	9 337	9 932	75 787	180 539	185 300	191 827
Expenditure - Standard																
<i>Governance and administration</i>		3 555	3 627	3 213	3 038	2 509	3 304	3 600	3 282	2 793	2 236	4 190	15 492	50 839	59 447	62 419
Executive and council		1 351	1 200	1 546	1 312	1 415	1 601	1 715	1 815	1 610	1 714	1 845	1 264	18 389	19 308	20 274
Budget and treasury office		946	846	345	610	548	698	789	413	578	411	500	13 315	20 000	27 066	28 419
Corporate services		1 258	1 581	1 322	1 116	546	1 005	1 095	1 054	604	111	1 845	913	12 450	13 073	13 726
<i>Community and public safety</i>		1 279	1 248	1 035	1 067	1 193	1 167	1 414	1 214	1 254	1 181	1 218	1 880	15 152	15 910	16 705
Community and social services		985	855	742	784	848	800	941	885	854	742	984	916	10 336	10 853	11 395
Sport and recreation		139	98	146	85	97	102	89	88	95	184	88	170	1 382	1 451	1 524
Public safety		154	294	148	198	248	265	385	241	305	255	146	145	2 784	2 923	3 069
Housing													650	650	683	717
Health													-	-	-	-
<i>Economic and environmental services</i>		5 528	4 580	5 794	4 693	1 401	1 708	3 198	1 635	4 616	3 426	2 340	2 579	41 498	43 573	48 995
Planning and development		115	121	105	109	145	109	104	145	104	114	115	114	1 400	1 470	1 544
Road transport		5 412	4 459	5 689	4 584	1 256	1 598	3 094	1 490	4 512	3 312	2 225	2 465	40 098	42 103	47 451
Environmental protection													-	-	-	-
<i>Trading services</i>		6 779	7 536	9 165	7 853	5 987	7 797	9 951	10 743	6 848	10 759	6 920	15 363	105 701	110 986	116 535
Electricity		1 789	2 754	3 845	2 845	3 984	3 995	5 884	7 015	2 155	6 897	3 201	3 766	48 131	50 538	53 064
Water		1 445	1 895	2 974	3 045	149	1 999	1 695	2 015	2 994	1 695	1 885	3 871	25 660	26 943	28 290
Waste water management		1 990	1 875	1 300	978	865	909	800	689	854	746	846	6 292	18 145	19 052	20 005
Waste management		1 554	1 012	1 045	985	989	895	1 571	1 025	845	1 421	988	1 434	13 765	14 453	15 176
<i>Other</i>													500	500	525	551
Total Expenditure - Standard		17 140	16 991	19 207	16 652	11 090	13 976	18 163	16 874	15 511	17 602	14 668	35 814	213 690	230 441	245 206
Surplus/(Deficit) before assoc.		(8 194)	(8 182)	(8 779)	(6 452)	(1 208)	(5 232)	(9 181)	(7 412)	(5 483)	(8 265)	(4 735)	39 973	(33 151)	(45 140)	(53 378)
Share of surplus/ (deficit) of associate													-	-	-	-
Surplus/(Deficit)	1	(8 194)	(8 182)	(8 779)	(6 452)	(1 208)	(5 232)	(9 181)	(7 412)	(5 483)	(8 265)	(4 735)	39 973	(33 151)	(45 140)	(53 378)

FS193 Nketoana - Supporting Table SA28 Consolidated budgeted monthly capital expenditure (municipal vote)

Description	Ref	Budget Year 2013/14												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Multi-year expenditure to be appropriated	1													-	-	-
Vote 1 - COUNCIL AND EXECUTIVE														-	-	-
Vote 2 - FINANCE AND ADMIN														-	-	-
Vote 3 - COMMUNITY SERVICES														-	-	-
Vote 4 - WASTE MANAGEMENT														-	-	-
Vote 5 - LOCAL ECONOMIC DEVELOPMENT														-	-	-
Vote 6 - ROADS AND TRANSPORT														-	-	-
Vote 7 - WATER														-	-	-
Vote 8 - ELECTRICITY														-	-	-
Vote 9 - WASTE WATER														-	-	-
Vote 10 - HOUSING														-	-	-
Vote 11 - [NAME OF VOTE 11]														-	-	-
Vote 12 - [NAME OF VOTE 12]														-	-	-
Vote 13 - [NAME OF VOTE 13]														-	-	-
Vote 14 - [NAME OF VOTE 14]														-	-	-
Vote 15 - [NAME OF VOTE 15]														-	-	-
Capital multi-year expenditure sub-total	2	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Single-year expenditure to be appropriated																
Vote 1 - COUNCIL AND EXECUTIVE														-	-	-
Vote 2 - FINANCE AND ADMIN		101	45	44	328	120	62						0	700	-	-
Vote 3 - COMMUNITY SERVICES		2 347	435	1 109	1 120	1 010	278	345	445	556	235	123	297	8 300	4 772	11 000
Vote 4 - WASTE MANAGEMENT		456	213	101	543	589	123	232	620	123	323	117	677	4 117	3 500	-
Vote 5 - LOCAL ECONOMIC DEVELOPMENT														-	-	-
Vote 6 - ROADS AND TRANSPORT		864	700	978	646	849	974	704	690	974	895	985	653	9 911	15 576	1 558
Vote 7 - WATER		479	459	698	697	458	395	513	497	479	365	589	23 841	29 471	17 500	22 500
Vote 8 - ELECTRICITY		1 200	1 110	234	345	2 500	522	236	1 540	1 235	879	166	148	10 115	6 341	4 580
Vote 9 - WASTE WATER		1 790	1 190	1 001	110	235	300	1 237	125	94			(0)	6 082	4 896	12 990
Vote 10 - HOUSING														-	-	-
Vote 11 - [NAME OF VOTE 11]														-	-	-
Vote 12 - [NAME OF VOTE 12]														-	-	-
Vote 13 - [NAME OF VOTE 13]														-	-	-
Vote 14 - [NAME OF VOTE 14]														-	-	-
Vote 15 - [NAME OF VOTE 15]														-	-	-
Capital single-year expenditure sub-total	2	7 237	4 153	4 166	3 789	5 761	2 654	3 267	3 917	3 461	2 697	1 980	25 616	68 697	52 584	52 627
Total Capital Expenditure	2	7 237	4 153	4 166	3 789	5 761	2 654	3 267	3 917	3 461	2 697	1 980	25 616	68 697	52 584	52 627

FS193 Nketoana - Supporting Table SA30 Consolidated budgeted monthly cash flow

MONTHLY CASH FLOWS	Budget Year 2013/14												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Cash Receipts By Source													1		
Property rates	8 057	897	981	987	887	877	888	1 043	886	999	502	879	17 883	18 777	19 716
Property rates - penalties & collection charges												-			
Service charges - electricity revenue	3 021	2 877	1 988	1 580	1 679	1 564	1 325	1 289	1 101	2 488	3 155	3 220	25 287	26 494	27 757
Service charges - water revenue	2 221	2 515	3 201	2 179	912	1 458	1 009	2 045	2 151	1 812	2 001	2 581	24 086	25 471	26 924
Service charges - sanitation revenue	598	875	1 045	1 345	1 248	1 278	1 611	1 458	587	745	1 012	904	12 708	13 343	14 010
Service charges - refuse revenue	546	879	1 046	1 479	1 045	1 345	1 095	1 452	1 246	1 001	1 452	1 178	13 765	14 453	15 176
Service charges - other												-			
Rental of facilities and equipment	12	19	15	18	21	20	21	15	20	15	15	10	200	210	221
Interest earned - external investments	125	101	141	115	13	142	178	125	124	115	101	109	1 389	1 458	1 531
Interest earned - outstanding debtors												-			
Dividends received												-			
Fines	48	31	15	109	101	138	99	87	98	103	98	72	1 000	1 050	1 103
Licences and permits												-			
Agency services												-			
Transfer receipts - operational	28 016	890			26 366				26 286			0	81 559	81 406	82 621
Other revenue	358	215	278	100	122	313	312	210	102	210	105	335	2 662	2 637	2 769
Cash Receipts by Source	43 004	9 299	8 708	7 913	32 395	7 135	6 538	7 725	32 603	7 488	8 442	9 289	180 539	185 299	191 828
Other Cash Flows by Source															
Transfer receipts - capital												-			
Contributions recognised - capital & Contributed assets												-			
Proceeds on disposal of PPE												-			
Short term loans												-			
Borrowing long term/refinancing												-			
Increase (decrease) in consumer deposits												-			
Decrease (Increase) in non-current debtors												-			
Decrease (increase) other non-current receivables												-			
Decrease (increase) in non-current investments												-			
Total Cash Receipts by Source	43 004	9 299	8 708	7 913	32 395	7 135	6 538	7 725	32 603	7 488	8 442	9 289	180 539	185 299	191 828
Cash Payments by Type															
Employee related costs	4 570	4 386	4 590	5 147	4 790	4 834	4 799	4 591	4 598	4 280	4 010	3 013	53 607	57 360	61 374
Remuneration of councillors	449	449	449	449	449	449	449	449	449	449	449	449	5 385	5 655	5 937
Finance charges	90	90	90	90	90	90	90	90	90	90	90	90	1 080	1 080	1 080
Bulk purchases - Electricity	4 389	4 390	3 240	2 340	1 500	900	1 289	2 350	2 500	3 479	3 468	3 635	33 480	36 159	39 051
Bulk purchases - Water & Sewer	13	11	11	10	12	12	13	9	5	3	1	(0)	100	105	110
Other materials												-			
Contracted services	2 380	1 200	890	1 100	650	780	1 290	1 278	238	435	145	112	10 498	11 023	10 471
Transfers and grants - other municipalities												-			
Transfers and grants - other												-			
Other expenditure	11 456	5 689	2 789	4 598	17 890	12 356	9 088	6 579	4 568	12 379	15 491	6 657	109 540	119 058	127 182
Cash Payments by Type	23 347	16 215	12 059	13 734	25 381	19 421	17 017	15 346	12 447	21 114	23 653	13 957	213 690	230 440	245 205
Other Cash Flows/Payments by Type															
Capital assets												-			
Repayment of borrowing												-			
Other Cash Flows/Payments												-			
Total Cash Payments by Type	23 347	16 215	12 059	13 734	25 381	19 421	17 017	15 346	12 447	21 114	23 653	13 957	213 690	230 440	245 205
NET INCREASE/(DECREASE) IN CASH HELD	19 657	(6 915)	(3 350)	(5 821)	7 014	(12 286)	(10 480)	(7 621)	20 156	(13 626)	(15 211)	(4 668)	(33 151)	(45 141)	(53 377)
Cash/cash equivalents at the month/year begin:	19 657	12 741	9 391	3 570	10 585	(1 701)	(12 181)	(19 802)	354	(13 272)	(28 483)	(33 151)	(33 151)	(78 292)	(131 669)
Cash/cash equivalents at the month/year end:	19 657	12 741	9 391	3 570	10 585	(1 701)	(12 181)	(19 802)	354	(13 272)	(28 483)	(33 151)	(33 151)	(78 292)	(131 669)

FS193 Nketoana - Supporting Table SA34b Consolidated capital expenditure on existing assets by asset class

Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Capital expenditure on renewal of existing assets by Asset Class/Sub-class										
Infrastructure		54 163	55 407	21 332	-	-	-	14 000	-	-
Infrastructure - Road transport		42 361	43 554	-	-	-	-	-	-	-
Roads, Pavements & Bridges		42 361	43 554							
Storm water										
Infrastructure - Electricity		940	978	-	-	-	-	-	-	-
Generation										
Transmission & Reticulation		940	978							
Street Lighting										
Infrastructure - Water		3 973	3 985	10 568	-	-	-	14 000	-	-
Dams & Reservoirs										
Water purification		3 973	3 985					3 400		
Reticulation				10 568				10 600		
Infrastructure - Sanitation		6 889	6 889	-	-	-	-	-	-	-
Reticulation		6 889	6 889							
Sewerage purification										
Infrastructure - Other		-	-	10 764	-	-	-	-	-	-
Waste Management				10 764						
Transportation										
Gas										
Other										
Community		189	190	800	11 200	11 200	11 200	-	-	-
Parks & gardens										
Sportsfields & stadia				800	11 200	11 200	11 200			
Swimming pools										
Community halls										
Libraries										
Recreational facilities										
Fire, safety & emergency										
Security and policing										
Buses										
Clinics										
Museums & Art Galleries										
Cemeteries										
Social rental housing										
Other		189	190							
Heritage assets		-	-	-	-	-	-	-	-	-
Buildings										
Other										
Investment properties		118	118	-	-	-	-	-	-	-
Housing development										
Other		118	118							
Other assets		5 280	5 284	16 100	-	-	-	-	-	-
General vehicles										
Specialised vehicles		-	-	-	-	-	-	-	-	-
Plant & equipment				1 000						
Computers - hardware/equipment				2 780						
Furniture and other office equipment				350						
Abattoirs										
Markets										
Civic Land and Buildings										
Other Buildings		3 030	3 035							
Other Land										
Surplus Assets - (Investment or Inventory)										
Other		2 249	2 249	11 970						
Agricultural assets		-	-	-	-	-	-	-	-	-
List sub-class										
Biological assets		-	-	-	-	-	-	-	-	-
List sub-class										
Intangibles		28	25	-	-	-	-	-	-	-
Computers - software & programming		28	25							
Other (list sub-class)										
Total Capital Expenditure on renewal of existing	1	59 778	61 024	38 232	11 200	11 200	11 200	14 000	-	-
Specialised vehicles		-	-	-	-	-	-	-	-	-
Refuse										
Fire										
Conservancy										
Ambulances										
Disposal of Existing Assets as % of total capex		13.2%	78.6%	80.1%	10.1%	27.0%	27.0%	15.0%	0.0%	0.0%

FS193 Nketoana - Supporting Table SA34d Consolidated Depreciation by asset class										
Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousand	1									
Depreciation by Asset Class/Sub-class										
Infrastructure		54 163	55 407	59 500	55 213	57 033	57 033	59 000	62 176	65 733
Infrastructure - Road transport		42 361	43 554	45 494	42 649	44 049	44 049	44 885	46 750	49 088
Roads, Pavements & Bridges		42 361	43 554	45 494	42 649	44 049	44 049	44 885	46 750	49 088
Storm water										
Infrastructure - Electricity		940	978	1 986	1 037	1 077	1 077	2 015	2 645	3 145
Generation										
Transmission & Reticulation		940	978	1 986	1 037	1 077	1 077	2 015	2 645	3 145
Street Lighting										
Infrastructure - Water		3 973	3 985	4 279	4 224	4 364	4 364	4 515	4 741	4 978
Dams & Reservoirs										
Water purification										
Reticulation		3 973	3 985	4 279	4 224	4 364	4 364	4 515	4 741	4 978
Infrastructure - Sanitation		6 889	6 889	7 741	7 303	7 543	7 543	7 585	8 040	8 523
Reticulation		6 889	6 889	7 741	7 303	7 543	7 543	7 585	8 040	8 523
Sewerage purification										
Infrastructure - Other		-	-	-	-	-	-	-	-	-
Waste Management										
Transportation	2									
Gas										
Other	3									
Community		189	190	4 187	202	202	202	212	223	234
Parks & gardens				31						
Sportsfields & stadia				-						
Swimming pools										
Community halls				336						
Libraries				1						
Recreational facilities										
Fire, safety & emergency				66						
Security and policing										
Buses	7									
Clinics										
Museums & Art Galleries										
Cemeteries										
Social rental housing	8									
Other		189	190	3 754	202	202	202	212	223	234
Heritage assets		-	-	-	-	-	-	3 059	4 058	5 142
Buildings		-	-	-	-	-	-	3 059	4 058	5 142
Other	9									
Investment properties		118	118	118	125	125	125	177	179	188
Housing development										
Other		118	118	118	125	125	125	177	179	188
Other assets		-	-	-	5 602	5 782	5 782	4 294	5 355	6 504
General v vehicles										
Specialised vehicles										
Plant & equipment								789	828	870
Computers - hardware/equipment								146	153	161
Furniture and other office equipment								300	315	331
Abattoirs										
Markets										
Civic Land and Buildings					3 218	3 318	3 318			
Other Buildings										
Other Land										
Surplus Assets - (Investment or Inventory)										
Other					2 384	2 464	2 464	3 059	4 058	5 142
Agricultural assets		-	-	-	-	-	-	-	-	-
List sub-class										
Biological assets		-	-	-	-	-	-	-	-	-
List sub-class										
Intangibles		28	25	157	26	26	26	775	845	845
Computers - software & programming		28	25	157	26	26	26	775	845	845
Other (list sub-class)										
Total Depreciation	1	54 498	55 740	63 963	61 168	63 168	63 168	67 517	72 836	78 645

FS193 Nketoana - Supporting Table SA35 Consolidated future financial implications of the capital budget

Vote Description	Ref	2013/14 Medium Term Revenue & Expenditure Framework			Forecasts			
		Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16	Forecast 2016/17	Forecast 2017/18	Forecast 2018/19	Present value
R thousand								
Capital expenditure	1							
Vote 1 - COUNCIL AND EXECUTIVE		-	-	-				
Vote 2 - FINANCE AND ADMIN		700	-	-				
Vote 3 - COMMUNITY SERVICES		8 300	4 772	11 000				
Vote 4 - WASTE MANAGEMENT		4 117	3 500	-				
Vote 5 - LOCAL ECONOMIC DEVELOPMENT		-	-	-				
Vote 6 - ROADS AND TRANSPORT		9 911	15 576	1 558				
Vote 7 - WATER		29 471	17 500	22 500				
Vote 8 - ELECTRICITY		10 115	6 341	4 580				
Vote 9 - WASTE WATER		6 082	4 896	12 990				
Vote 10 - HOUSING		-	-	-				
Vote 11 - [NAME OF VOTE 11]		-	-	-				
Vote 12 - [NAME OF VOTE 12]		-	-	-				
Vote 13 - [NAME OF VOTE 13]		-	-	-				
Vote 14 - [NAME OF VOTE 14]		-	-	-				
Vote 15 - [NAME OF VOTE 15]		-	-	-				
<i>List entity summary if applicable</i>								
Total Capital Expenditure		68 697	52 584	52 627	-	-	-	-
Future operational costs by vote	2							
Vote 1 - COUNCIL AND EXECUTIVE								
Vote 2 - FINANCE AND ADMIN								
Vote 3 - COMMUNITY SERVICES								
Vote 4 - WASTE MANAGEMENT								
Vote 5 - LOCAL ECONOMIC DEVELOPMENT								
Vote 6 - ROADS AND TRANSPORT								
Vote 7 - WATER								
Vote 8 - ELECTRICITY								
Vote 9 - WASTE WATER								
Vote 10 - HOUSING								
Vote 11 - [NAME OF VOTE 11]								
Vote 12 - [NAME OF VOTE 12]								
Vote 13 - [NAME OF VOTE 13]								
Vote 14 - [NAME OF VOTE 14]								
Vote 15 - [NAME OF VOTE 15]								
<i>List entity summary if applicable</i>								
Total future operational costs		-	-	-	-	-	-	-
Future revenue by source	3							
Property rates								
Property rates - penalties & collection charges								
Service charges - electricity revenue								
Service charges - water revenue								
Service charges - sanitation revenue								
Service charges - refuse revenue								
Service charges - other								
Rental of facilities and equipment								
<i>List other revenues sources if applicable</i>								
<i>List entity summary if applicable</i>								
Total future revenue		-	-	-	-	-	-	-
Net Financial Implications		68 697	52 584	52 627	-	-	-	-

Part 2 – Supporting Documentation

2.1 Overview of the Annual Budget Process

Section 53 of the MFMA requires the Mayor of the municipality to provide general political guidance in the budget process and the setting of priorities that must guide the preparation of the budget. In addition, Chapter 2 of the Municipal Budget and Reporting Regulations states that the Mayor of the municipality must establish a Budget Steering Committee to provide technical assistance to the Mayor in discharging the responsibilities set out in section 53 of the Act.

The Budget Steering Committee consists of the Municipal Manager and senior officials of the municipality meeting under the chairpersonship of the MMC for Finance.

The primary aim of the Budget Steering Committee is to ensure:

- that the process followed to compile the budget complies with legislation and good budget practices;
- that there is proper alignment between the policy and service delivery priorities set out in the City's IDP and the budget, taking into account the need to protect the financial sustainability of municipality;
- that the municipality's revenue and tariff setting strategies ensure that the cash resources needed to deliver services are available; and
- that the various spending priorities of the different municipal departments are properly evaluated and prioritised in the allocation of resources.

2.1.1 Budget Process Overview

In terms of section 21 of the MFMA, the Mayor is required to table in Council ten months before the start of the new financial year (i.e. in August 2012) a time schedule that sets out the process to revise the IDP and prepare the budget.

The Mayor tabled in Council the required the IDP and budget time schedule on 19 September 2012. Key dates applicable to the process were:

Item Number	:	028/09 (Council 19/09/2012) 014/08 (Exco 23/08/2012)
Heading	:	Budget Timeline 2013/2014
Department	:	Municipal Manager

Introduction

The purpose of the report is to present the budget timeline for the 2013/2014 financial year in line with section 21 of the Municipal Finance Management Act of 2003.

Budget Activity	Timeline	Responsible Person
1. Budget Steering Committee.	04 th September 2012	Mayor
2. Preparation of Budget Guidelines for 2012/2013.	05 th – 18 th September 2012	CFO
3. Budget Steering Committee Meeting	28 th September 2012	Mayor
4. 1 st Quarter Budget assessment report.	12 th October 2012	CFO
5. Preparation of Tariffs Document	1 st November 2012 – 07 th December 2012.	CFO
6. Submit the Draft Tariffs for 2013/14 to Managers for review.	10 th December 2012	CFO
7. 2 st Quarter Budget assessment report.	11 th January 2013	CFO
8. Budget Steering Committee Meeting.	16 th January 2013	Mayor
9. Strategic Session: IDP and Budget 2013	19 th – 20 th January 2013	Mayor
10. Submit Mid Term Budget Report to Council.	30 th January 2013.	Mayor
11. Submit Adjustment Budget to Council.	30 th January 2013.	Mayor
12. Obtain comments on the New Tariffs.	31 st January 2013	Directors
13. Finalisation of IDP Projects and Funding	08 th February 2013	Mayor
14. Consolidate the draft budget.	04 th March 2013	CFO/MM
15. Submit the draft budget to the Mayor.		
16. Budget Steering Committee	12 th March 2013	Mayor
17. Finalise the Draft Budget	20 th March 2013	CFO/MM
18. Council Meeting to table the draft budget.	30 th March 2013	Mayor
19. Obtain comments from the public on the draft budget.	1 st – 30 th April 2013	Mayor
20. Budget Steering Committee Meeting	03 rd May 2013	Mayor
21. Finalise budget and tariffs for 2013 - 2015	10 th May 2013	CFO/MM
22. Submit final budget to the Mayor.	15 th May 2013	MM

23. Budget Steering Committee Meeting	17 th May 2013	Mayor
24. Approval of the budget.	24 th May 2013	Council
25. Submit Budget to Treasury.	30 th June 2013.	BTO

There were no deviations from the key dates set out in the Budget Time Schedule tabled in Council.

2.1.2 Community Consultation, IDP and Service Delivery and Budget Implementation Plan

The Municipality is in the process of consulting the community for comments on the 2013/14 budget, the community consultation will be open up until the 26 April 2013.

2.1.3 Financial Modelling and Key Planning Drivers

As part of the compilation of the 2013/14 MTREF, extensive financial modelling was undertaken to ensure affordability and long-term financial sustainability. The following key factors and planning strategies have informed the compilation of the 2013/14 MTREF:

- City growth
- Policy priorities and strategic objectives
- Asset maintenance
- Economic climate and trends (i.e. inflation, Eskom increases, household debt, migration patterns)
- Performance trends
- The approved 2012/13 adjustments budget and performance against the SDBIP
- Cash Flow Management Strategy
- Debtor payment levels
- Loan and investment possibilities
- The need for tariff increases versus the ability of the community to pay for services;
- Improved and sustainable service delivery

In addition to the above, the strategic guidance given in National Treasury's MFMA Circulars 51 and 54 has been taken into consideration in the planning and prioritisation process.

2.2 Overview of alignment of annual budget and IDP and strategic objectives

In order to ensure integrated and focused service delivery between all spheres of government it was important for the Nketoana Municipality to align its budget priorities with that of national and provincial government. All spheres of government place a high priority on infrastructure development, economic development and job creation, efficient service delivery, poverty alleviation and building clean, healthy, safe, and sustainable communities, financial viability, and sound institutional governance.

Local priorities were identified as part of the IDP review process, which is directly aligned to that of the national and provincial priorities. The key performance areas can be summarised as follows against the five strategic objectives:

1. Provision of quality basic services and infrastructure which includes, amongst others:
 - Provide electricity;
 - Provide water;
 - Provide sanitation;
 - Provide waste removal;
 - Provide roads and storm water;
 - Provide stands;
 - Maintaining the infrastructure of the Municipality.

2. Economic growth and development that leads to sustainable job creation by:
 - Ensuring there is a clear structural plan for the Municipality;
 - Ensuring planning processes function in accordance with set timeframes;
 - Facilitating the use of labour intensive approaches in the delivery of services and the building of infrastructure.

3. Fight poverty and build clean, healthy, safe and sustainable communities:
 - Effective implementation of the Indigent Policy;
 - Extending waste removal services and ensuring effective city cleansing;
 - Ensuring all waste water treatment works are operating optimally;
 - Working with Police to address crime;
 - Ensuring safe working environments by effective enforcement of building and health regulations;
 - Promote viable, sustainable communities through proper zoning.

4. Good governance, financial viability and institutional governance:
 - Reviewing the use of contracted services;
 - Continuing to implement the infrastructure renewal strategy and the repairs and maintenance plan;
 - Publishing the outcomes of all tender processes on the municipal website;
 - To create financially sustainable and accountable municipality.

The Nketoana Municipality's strategic objectives for the next financial year are as follows:

Priority 1: Water

Strategic Objectives	Outcome Indicators
To ensure that 100% of households in formal settlements in the Nketoana municipal area have access to basic level of water by 2014	All (100% of) households in formal settlements having access to basic level of water by 2014. This includes 1,331 additional households provided with basic level of water (water connections) in Lindley and Petsana.
To ensure that 30 farms have access to water	30 farms have access to water source by 2017

Strategic Objectives	Outcome Indicators
source by 2017	
To ensure that all (100%) of registered indigents have access to free basic water	4,645 registered indigents have access to free basic water

Priority 2: Sanitation

Strategic Objectives	Outcome Indicators
To ensure that 100% of households in formal settlements in the Nketoana municipal area have access to basic level of sanitation by 2017	<ul style="list-style-type: none"> 100% of households in formal settlements have access to basic level of sanitation All (100%) of registered indigents (4,645 persons) receiving free basic sanitation on at least RDP level

Priority 3: Municipal Roads & Stormwater

Strategic Objectives	Outcome Indicators
To ensure that internal roads in the Nketoana municipal area are maintained and/or upgraded to facilitate economic and social activity required for the sustainable development of the municipality; considering the capacity limitations facing the Municipality	<ul style="list-style-type: none"> Upgrading of 3km in Ntha during the 2013/14 financial year Upgrading of 3km in Mamafubedu during the 2013/14 financial year

Priority 4: Urban Planning

Strategic Objectives	Outcome Indicators
To ensure an effective Urban Planning that will promote proper spatial planning to address sustainable development and social cohesion	<ul style="list-style-type: none"> Review the SDF to ensure credibility by the closing of the 2013/14 financial year Compilation of a housing sector plan by the closing of the 2013/14 financial year

Priority 5: Local and Rural Economic Development

Strategic Objectives	Outcome Indicators
To create employment opportunities in the Nketoana municipal area	<ul style="list-style-type: none"> 800 employment opportunities created through targeted IDP and LED projects – include learnerships by the closing of the 2013/14 financial year 200 employment opportunities created through EPWP initiatives by the closing of the 2013/14 financial year
To create an environment conducive for investment and increased economic activity in the Nketoana municipal area	<ul style="list-style-type: none"> Review of the LED Strategy by the closing of the 2013/14 financial year; Compilation and approval of 1 Tourism Strategy before the closing of the 2013/14 financial year Train all the business forums in all areas of Nketoana (4 units) during the scope of the 2013/14 financial year

Strategic Objectives	Outcome Indicators
	<ul style="list-style-type: none"> • Establish and develop women and youth cooperatives during the 2013/14 financial year (Partner with agric unions)

Priority 6: Institution-building

Strategic Objectives	Outcome Indicators
<p>To monitor, evaluate and improve the financial viability of the Nketoana local municipality as measured in terms of the key indicators of the Municipal Planning and Performance Management Regulations, 2001</p>	<ul style="list-style-type: none"> • 100% of the municipality's capital budget actually spent on capital projects by the closing of the 2013/14 financial year; • Not exceeding the operating budget • No unauthorised, fruitless, irregular, wasteful or fruitless expenditure by the closing of the 2013/14 financial year • 2% of a municipality's operating budget actually spent on implementing its workplace skills • financial viability as expressed by the following ratios: <ol style="list-style-type: none"> 1. Debt coverage 2. Outstanding service debtors to revenue 3. Cost coverage
<p>To facilitate institutional transformation and development in the Nketoana local municipality</p>	<ul style="list-style-type: none"> • The number of people from employment equity target groups employed in the three highest levels of management in compliance with a municipality's approved employment equity plan; (Employment equity plan for 2013/14 required) • Annual review of the organizational structure; (organisational structure for 2013/14 required) and • Skills development targets in the municipal Skills Development Plan (Skills development plan for 2013/14 required) • Compilation of an HR Strategy and an Integrated Institutional Plan • Wellness center for employees
<p>To ensure good governance and public participation in the Nketoana local municipality</p>	<ul style="list-style-type: none"> • Monthly ward committee meetings with duly recorded minutes that are submitted to Council at regular intervals for consideration • An organizational and individual Performance Management and Monitoring and Evaluation Systems that facilitate quarterly, mid-year and annual performance and financial reports. • Own audit committee • Audit arrangements (including an operational internal audit unit and audit committee) to manage risks facing the municipality and ensure adequate internal controls to prevent fraud and irregularities. • By-laws and policies to enable the effective governance of the municipality • Ten by-laws • Communication Strategy

Strategic Objectives	Outcome Indicators
	<ul style="list-style-type: none"> • Complaints Management System (Customer Care Charter) • Business Continuity and Disaster Recovery Plan

Priority 7: Refuse Removal

Strategic Objectives	Outcome Indicators
<p>To ensure that all households in urban areas have access to waste removal according to waste removal standards and good waste management in the municipal area by June 2014</p>	<ul style="list-style-type: none"> • Two licensed and registered landfill sites. • 100% of households in formal areas with access to refuse removal services at basic acceptable national standards • Construction of new landfill site in Petsana (fully licensed) • Landfill sites to be managed in line with license standards and requirements • Rehabilitate Reitz dumping sites to be closed and rehabilitated • Mamafubedu dumping site closed and rehabilitated • Refuse bins distributed to all households in urban areas (number to be provided)

Priority 8: Electricity Reticulation

Strategic Objectives	Outcome Indicators
<p>To ensure that 100% of households in the Nketoana municipal area have access to electricity by 2014</p>	<ul style="list-style-type: none"> • 100% of households in formal areas with access to electricity (2013/14: 1,001 to be connected in Lindley) • Lightning protector devices to be installed • Upgrade electricity network in Reitz, Petus Steyn and Lindley • Alternative energy solutions (long-term strategy): 2013/14 Feasibility study to explore alternative sources of energy

Priority 9: Cemeteries and Parks

Strategic Objectives	Outcome Indicators
<p>To ensure effective management of graveyards and cemeteries in the Nketoana municipal area</p>	<ul style="list-style-type: none"> • Adequate provision for safe and well maintained graveyards and cemeteries • Upgrading and maintenance of access roads to cemeteries • Need to finance alternatives • DBSA loan to be utilised partly to improve cemeteries • Investigate possibility to utilise EPWP to support job creation • Environmental Affairs: Possibility of obtaining funds for greening and beautification of cemeteries and parks (Greening projects on IDP) • 6 operational cemeteries

Priority 10: Sport and Recreational Facilities

Strategic Objectives	Outcome Indicators
To ensure access to quality sport and recreational in the Nketoana municipal area	<ul style="list-style-type: none"> • Adequate provision for safe and well maintained sport and recreational facilities • Upgrading of Piekniekdraai in Lindley to cater for caravans • Consider the Reitz caravan park and the possibilities for LED • Upgrade Mamafubedu sport facility (2013/14) • District-funded projects to be included • Ntha-sport facility in 2014/15 • Identify parks for upgrading and apply for funding from Environmental Affairs

Priority 11: Traffic and Parking

Strategic Objectives	Outcome Indicators
To ensure effective traffic management and parking in the Nketoana municipal area	Strategy: Adequate provision for traffic management and parking, as measured in terms of the targets set for programmes and projects in the IDP <ul style="list-style-type: none"> • Parking meters to generate money • Revenue generated from traffic control

2.3 Measurable performance objectives and indicators

Performance Management is a system intended to manage and monitor service delivery progress against the identified strategic objectives and priorities. In accordance with Legislative requirements and good business practices as informed by the National Framework for Managing Programme Performance Information, the Municipality has developed and implemented a performance management system of which system is constantly refined as the intergraded planning process unfolds. The Municipality targets, monitors, assesses and reviews organisational performance, which in turn is directly linked to individual employee's performance.

The performance of the Municipality relates directly to the extent to which it has achieved success in realising its goals and objectives, complied with legislative requirements and meeting stakeholder expectations. The Municipality therefore has adopted one integrated performance management system which encompasses:

- Planning (setting goals, objectives, targets and benchmarks);
- Monitoring (regular monitoring and checking on the progress against plan);
- Measurement (indicators of success);
- Review (identifying areas requiring change and improvement);
- Reporting (what information, to whom, from whom, how often and for what purpose); and
- Improvement (making changes where necessary).

The municipality's performance indicators are as follows:

FS193 Nketoana - Supporting Table SA8 Performance indicators and benchmarks

Description of financial indicator	Basis of calculation	2009/10	2010/11	2011/12	Current Year 2012/13				2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Borrowing Management											
Credit Rating											
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	0.8%	0.6%	0.0%	0.7%	0.6%	0.6%	0.6%	0.7%	0.6%	0.6%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	1.4%	1.9%	0.0%	1.2%	1.1%	1.1%	1.1%	1.5%	1.4%	1.4%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure ex.cl. transfers and grants and contributions	58.6%	-1.0%	5.2%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Safety of Capital											
Gearing	Long Term Borrowing/ Funds & Reserves	22.8%	15.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Liquidity											
Current Ratio	Current assets/current liabilities	2.8	1.8	1.8	1.5	1.5	1.5	1.5	5.7	5.7	5.7
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	2.8	1.8	1.8	1.5	1.5	1.5	1.5	5.7	5.7	5.7
Liquidity Ratio	Monetary Assets/Current Liabilities	0.6	0.3	-	0.1	0.1	0.1	0.1	1.3	1.3	1.3
Revenue Management											
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		38.6%	57.1%	49.0%	86.3%	78.6%	78.6%	78.6%	116.3%	121.9%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)			32.7%	50.1%	49.0%	86.3%	78.6%	78.6%	78.6%	116.3%	121.9%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	31.4%	31.5%	41.8%	23.4%	22.2%	22.2%	22.2%	85.5%	87.5%	88.7%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old										
Creditors Management											
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA' s 65(e))										
Creditors to Cash and Investments		-655.0%	127.5%	97.0%	-358.5%	-3856.7%	-3856.7%	-3856.7%	-174.8%	-93.5%	-104.9%
Other Indicators											
Electricity Distribution Losses (2)	Total Volume Losses (kW) Total Cost of Losses (Rand '000)										
Water Distribution Losses (2)	Total Volume Losses (kℓ) Total Cost of Losses (Rand '000)										
Employee costs	Employee costs/(Total Revenue - capital revenue)	21.0%	24.6%	24.7%	25.8%	24.5%	24.5%	24.5%	29.7%	31.0%	32.0%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	23.4%	24.6%	28.5%	28.3%	26.9%	26.9%	26.9%	33.4%	34.1%	34.6%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	4.2%	5.7%	5.4%	4.7%	4.5%	4.5%	4.5%	6.5%	6.6%	5.5%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	35.1%	39.6%	39.5%	30.6%	29.9%	29.9%	29.9%	38.0%	39.9%	41.6%
IDP regulation financial viability indicators											
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)	58.9	74.6	39.3	72.2	72.2	72.2	52.0	36.7	36.7	38.6
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	70.5%	77.0%	78.0%	46.0%	47.0%	47.0%	47.0%	164.3%	164.1%	163.9%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	(0.3)	1.3	3.1	(0.6)	(0.0)	(0.0)	(0.0)	(1.1)	(2.0)	(1.7)

2.4 Overview of budget related-policies

The policies that were reviewed in relation to budget are as follows:

- Credit Control Policy
- Debt Write Off Policy
- Indigent Policy
- Tariff Policy
- Property Rates Policy
- Free Basic Water Policy
- Free Basic Electricity Policy
- Free Basic Sanitation Policy
- Free Basic Waste Policy
- Travelling and Subsistence Policy
- Fixed Asset Management Policy
- Pauper Burials Policy
- Supply Chain Management Policy

2.5 Overview of budget assumptions

Key budget assumptions municipality used is as follows:

- The municipality is expected to budget based on its strength to collect revenue
- Increase budget by 10% for Repairs and Maintenance as this will assist in the life span of an asset
- Refrain from budgeting for luxury furniture and non-priorities such as excessive catering
- Increase the labour force by way of implementing EPWP grant
- Budget in line with IDP especially programmes/activities/ projects that are not yet achieved
- PPI 5,2%
- GDP 3 ,2%
- Prime rate 8.5%
- Diesel cost per litre 17.80c
- Petrol Price R12.27
- 50% Revenue Budget of each department operations budget
- Nersa tariff increase 8%

2.6 Overview of budget funding

In terms of DoRA allocation the Unconditional grant of R81 559M for the budget year, R81 406M and R82 621M respectively for 2015 and 2016.

Capital budget is funded by MIG R62 840M for the budget year, R68 784M and R49 627M respectively for 2015 and 2016.

2.7 Expenditure on grants and reconciliations of unspent funds

There was an unspent grant of R5, 3M for MIG in the 2011/12 financial year and total of R357 000 of unspent grant for MSIG and FMG in the 2011/12 financial year.

2.8 Councillor and employee benefits

FS193 Nketoana - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)

Disclosure of Salaries, Allowances & Benefits 1.	Ref	No.	Salary	Contributions	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum				1.				2.
Councillors	3							
Speaker	4		387 329		148 982			536 311
Chief Whip								-
Executive Mayor			484 162		181 259			665 421
Deputy Executive Mayor			-		-			-
Executive Committee			798 867		315 873			1 114 740
Total for all other councillors			2 435 817		632 915			3 068 732
Total Councillors	8	-	4 106 175	-	1 279 029			5 385 204
Senior Managers of the Municipality	5							
Municipal Manager			808 124	14 676	216 000	155 820		1 194 620
Chief Financial Officer			706 208	8 392	120 000	125 190		959 790
Director Corporate Services			706 208	8 924	119 468	125 190		959 790
Director Community Services			706 208	9 025	119 367	125 190		959 790
Director Community Services			706 208	8 569	119 823	125 190		959 790
								-
<i>List of each official with packages >= senior manager</i>								
Chief Accountant Income			262 391	90 115	87 355	21 865		461 726
Chief Accountant Budget and reporting			262 391	69 899	114 030	21 865		468 185
Manager Electricity			262 391	98 621	119 777	21 865		502 655
Manager Supply Chain			262 391	90 115	87 355	21 865		461 726
Manager Records			262 391	60 131	4 514	21 865		348 902
Manager Human Resources			262 391	71 618	118 904	21 865		474 779
Manager Legal Services			262 391	68 281	118 904	21 865		471 441
Manager LED			262 391	66 452	125 540	21 865		476 248
Manager Waste, Parks and Recreation			262 391	62 383	58 964	21 865		405 604
Manager Traffic and Fire Services			262 391	82 805	104 954	21 865		472 015
Manager Waste Water and Water			262 391	86 573	118 904	21 865		489 733
Manager IDP and PMS			262 391	146 790	71 270	21 865		502 317
Manager Internal Audit			262 391	83 849	101 250	21 865		469 355
Total Senior Managers of the Municipality	8,10	-	7 044 043	1 127 217	1 926 383	940 825		11 038 468

FS193 Nketoana - Supporting Table SA24 Summary of personnel numbers

Summary of Personnel Numbers Number	Ref	2011/12			Current Year 2012/13			Budget Year 2013/14		
		Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities										
Councillors (Political Office Bearers plus Other Councillors)		18		18	18		18	18	-	18
Board Members of municipal entities	4									
Municipal employees	5									
Municipal Manager and Senior Managers	3	6		6	6		4	5	-	5
Other Managers	7	16	12		13	10		14	14	
Professionals		8	4	-	23	-	17	14	5	-
<i>Finance</i>		1			5		8	4	2	
<i>Spatial/town planning</i>		1			1			1	1	
<i>Information Technology</i>		1			1					
<i>Roads</i>										
<i>Electricity</i>		3	3		3			3	1	
<i>Water</i>		1	1		1			1	1	
<i>Sanitation</i>		1			1			1		
<i>Refuse</i>					5			4		
<i>Other</i>					6		9			
Technicians		55	45	15	93	37	-	61	115	19
<i>Finance</i>		23	21	5	23			5	10	
<i>Spatial/town planning</i>		1	1		1			1	1	
<i>Information Technology</i>		2			2			1	1	
<i>Roads</i>		3	3		16	30		14	8	
<i>Electricity</i>		6	2		6	2		4	1	
<i>Water</i>		3	2	10	21	2		1	1	15
<i>Sanitation</i>		1	1		18			4	62	
<i>Refuse</i>		3	3		5	3		11	11	
<i>Other</i>		13	12		1			20	20	4
Clerks (Clerical and administrative)		48	34		37			23	23	
Service and sales workers		2	2							
Skilled agricultural and fishery workers										
Craft and related trades		4			4					
Plant and Machine Operators		30	10		30	10		1	14	
Elementary Occupations		290	290		290	290		29	203	
TOTAL PERSONNEL NUMBERS	9	477	397	39	514	347	39	165	374	42
% Increase					7.8%	(12.6%)	-	(67.9%)	7.8%	7.7%
Total municipal employees headcount	6, 10									
Finance personnel headcount	8, 10									
Human Resources personnel headcount	8, 10									

FS193 Nketoana - Supporting Table SA22 Summary councillor and staff benefits

Summary of Employee and Councillor remuneration R thousand	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
		A	B	C	D	E	F	G	H	I
Councillors (Political Office Bearers plus Other)	1									
Basic Salaries and Wages		4 152	4 681	4 827	3 773	5 080	5 080	4 106	4 311	4 527
Pension and UIF Contributions										
Medical Aid Contributions										
Motor Vehicle Allowance					1 253			1 041	1 093	1 148
Cellphone Allowance								238	250	262
Housing Allowances										
Other benefits and allowances					54					
Sub Total - Councillors		4 152	4 681	4 827	5 080	5 080	5 080	5 385	5 654	5 937
% increase	4		12.7%	3.1%	5.2%	0.0%	-	6.0%	5.0%	5.0%
Senior Managers of the Municipality	2									
Basic Salaries and Wages		1 247	1 135	2 601	3 565	3 565	3 565	10 677	11 211	11 772
Pension and UIF Contributions		3	3					594	624	655
Medical Aid Contributions					51	51	51	239	251	264
Overtime								-	-	-
Performance Bonus										
Motor Vehicle Allowance	3	223	547	575				972	1 021	1 072
Cellphone Allowance	3							50	52	55
Housing Allowances	3							15	16	16
Other benefits and allowances	3	16		411	823	823	823	2 031	2 133	2 240
Payments in lieu of leave										
Long service awards										
Post-retirement benefit obligations	6									
Sub Total - Senior Managers of Municipality		1 489	1 685	3 587	4 439	4 439	4 439	14 579	15 308	16 073
% increase	4		13.2%	112.9%	23.8%	-	-	228.4%	5.0%	5.0%
Other Municipal Staff										
Basic Salaries and Wages		23 913	23 396	26 022	25 581	25 581	25 581	25 627	26 908	28 253
Pension and UIF Contributions		3 955	1 508	689	5 694	5 694	5 694	5 340	5 607	5 887
Medical Aid Contributions		1 853	1 066	1 863	1 621	1 621	1 621	1 632	1 714	1 800
Overtime		1 854	1 614	2 135	2 170	2 170	2 170	2 132	2 238	2 350
Performance Bonus		1 623	2 154	2 216	2 303	2 303	2 303	-	-	-
Motor Vehicle Allowance	3	1 231	551	954	3 482	3 482	3 482	1 303	1 368	1 436
Cellphone Allowance	3				475	475	475	626	657	690
Housing Allowances	3	115	172	2 153	156	156	156	46	48	50
Other benefits and allowances	3	1 458	1 713	1 675	6 708	6 708	6 708	3 557	3 735	3 922
Payments in lieu of leave										
Long service awards										
Post-retirement benefit obligations	6									
Sub Total - Other Municipal Staff		36 001	32 174	37 706	48 190	48 190	48 190	40 263	42 276	44 389
% increase	4		(10.6%)	17.2%	27.8%	0.0%	-	(16.5%)	5.0%	5.0%
Total Parent Municipality		41 642	38 540	46 120	57 709	57 709	57 709	60 227	63 238	66 400
			(7.4%)	19.7%	25.1%	0.0%	-	4.4%	5.0%	5.0%

2.9 Monthly targets for revenue, expenditure and cash flow

FS193 Nketoana - Supporting Table SA26 Consolidated budgeted monthly revenue and expenditure (municipal vote)

Description	Ref	Budget Year 2013/14												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Revenue by Vote																
Vote 1 - COUNCIL AND EXECUTIVE		1 151	1 200	1 446	1 312	1 515	1 801	1 715	1 815	1 600	1 714	1 745	1 374	18 389	19 308	20 274
Vote 2 - FINANCE AND ADMIN		4 512	3 785	3 125	4 587	4 789	3 451	3 781	4 587	4 578	2 451	3 125	(14 371)	28 401	29 821	31 312
Vote 3 - COMMUNITY SERVICES		1 154	1 145	1 051	1 394	1 456	1 245	1 245	1 123	1 021	1 245	1 415	1 007	14 502	15 227	15 988
Vote 4 - WASTE MANAGEMENT		985	897	1 021	1 245	982	745	811	1 312	1 784	1 459	1 451	1 072	13 765	14 453	15 176
Vote 5 - LOCAL ECONOMIC DEVELOPMENT		158	125	165	168	158	157	158	161	169	188	194	198	2 000	2 100	2 205
Vote 6 - ROADS AND TRANSPORT		4 845	3 451	2 978	3 971	2 987	4 216	5 481	4 513	2 145	3 125	3 124	(735)	40 101	37 840	36 994
Vote 7 - WATER		1 845	1 895	1 974	2 045	1 789	1 999	1 895	2 015	1 994	1 895	1 985	2 757	24 086	25 290	26 555
Vote 8 - ELECTRICITY		1 789	1 854	2 845	2 245	1 984	1 995	1 884	2 015	2 155	1 897	2 201	2 422	25 287	26 551	27 879
Vote 9 - WASTE WATER		999	912	1 204	1 145	1 458	845	978	1 012	845	745	1 085	1 479	12 708	13 343	14 011
Vote 10 - HOUSING		98	112	94	89	114	144	98	91	112	125	104	119	1 300	1 365	1 433
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue by Vote		17 536	15 376	15 903	18 202	17 233	16 598	18 047	18 644	16 404	14 844	16 429	(4 678)	180 539	185 300	191 827
Expenditure by Vote to be appropriated																
Vote 1 - COUNCIL AND EXECUTIVE		1 351	1 200	1 546	1 312	1 415	1 601	1 715	1 815	1 610	1 714	1 845	1 264	18 389	19 308	20 274
Vote 2 - FINANCE AND ADMIN		4 512	3 785	2 125	1 079	2 789	951	3 781	4 587	1 578	2 451	2 125	2 687	32 450	40 139	42 145
Vote 3 - COMMUNITY SERVICES		1 354	1 045	1 051	1 394	1 256	1 245	1 245	1 223	1 121	1 345	1 215	1 007	14 502	15 227	15 988
Vote 4 - WASTE MANAGEMENT		1 085	797	1 021	1 245	1 082	745	811	1 212	1 784	1 459	1 351	1 172	13 765	14 453	15 176
Vote 5 - LOCAL ECONOMIC DEVELOPMENT		168	145	199	168	125	168	148	161	179	198	184	156	2 000	2 100	2 205
Vote 6 - ROADS AND TRANSPORT		4 645	3 851	2 178	3 671	2 787	3 216	4 481	4 513	3 145	3 825	3 124	662	40 098	42 103	47 451
Vote 7 - WATER		1 445	1 895	2 974	3 045	149	1 999	1 695	2 015	2 994	1 695	1 885	3 871	25 660	26 943	28 290
Vote 8 - ELECTRICITY		1 789	2 754	3 845	2 845	3 984	3 995	5 884	7 015	2 155	6 897	3 201	3 766	48 131	50 538	53 064
Vote 9 - WASTE WATER		1 499	1 412	1 204	1 145	1 458	1 445	978	2 012	1 145	1 045	2 085	2 716	18 145	19 052	20 005
Vote 10 - HOUSING		108	112	114	89	114	134	98	71	122	155	104	79	1 300	1 365	1 433
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenditure by Vote		17 956	16 996	16 257	15 993	15 160	15 499	20 837	24 624	15 834	20 784	17 119	17 379	214 440	231 228	246 032
Surplus/(Deficit) before assoc.		(420)	(1 620)	(354)	2 209	2 073	1 099	(2 790)	(5 980)	570	(5 940)	(690)	(22 058)	(33 901)	(45 928)	(54 205)
Taxation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Attributable to minorities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of surplus/ (deficit) of associate		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	1	(420)	(1 620)	(354)	2 209	2 073	1 099	(2 790)	(5 980)	570	(5 940)	(690)	(22 058)	(33 901)	(45 928)	(54 205)

2.10 Contracts having future budgetary implications

In terms of the Municipality's Supply Chain Management Policy, no contracts are awarded beyond the medium-term revenue and expenditure framework (three years). In ensuring adherence to this contractual time frame limitation, all reports submitted to either the Bid Evaluation and Adjudication Committees must obtain formal financial comments from the Financial Management Division of the Treasury Department.

2.11 Capital expenditure details

	2012/2013	2013/2014	2014/2015	2015/2016
FINANCE AND ADMIN	650,000	700,000	-	-
	-			
Servers, UPS and Equipment	500,000	500,000		
Equipment	150,000	200,000		
ROADS AND TRANSPORT	9,283,525	9,911,295	15,575,643	1,557,564
Plant and Equipment	-	-		
Ntha Upgrading of Roads		5,411,295	15,575,643	1,557,564
Petsana Upgrading of Road			-	
Retention for Ntha Paving.	379,076			
Mamafubedu Road Upgrading	8,904,449	4,500,000		

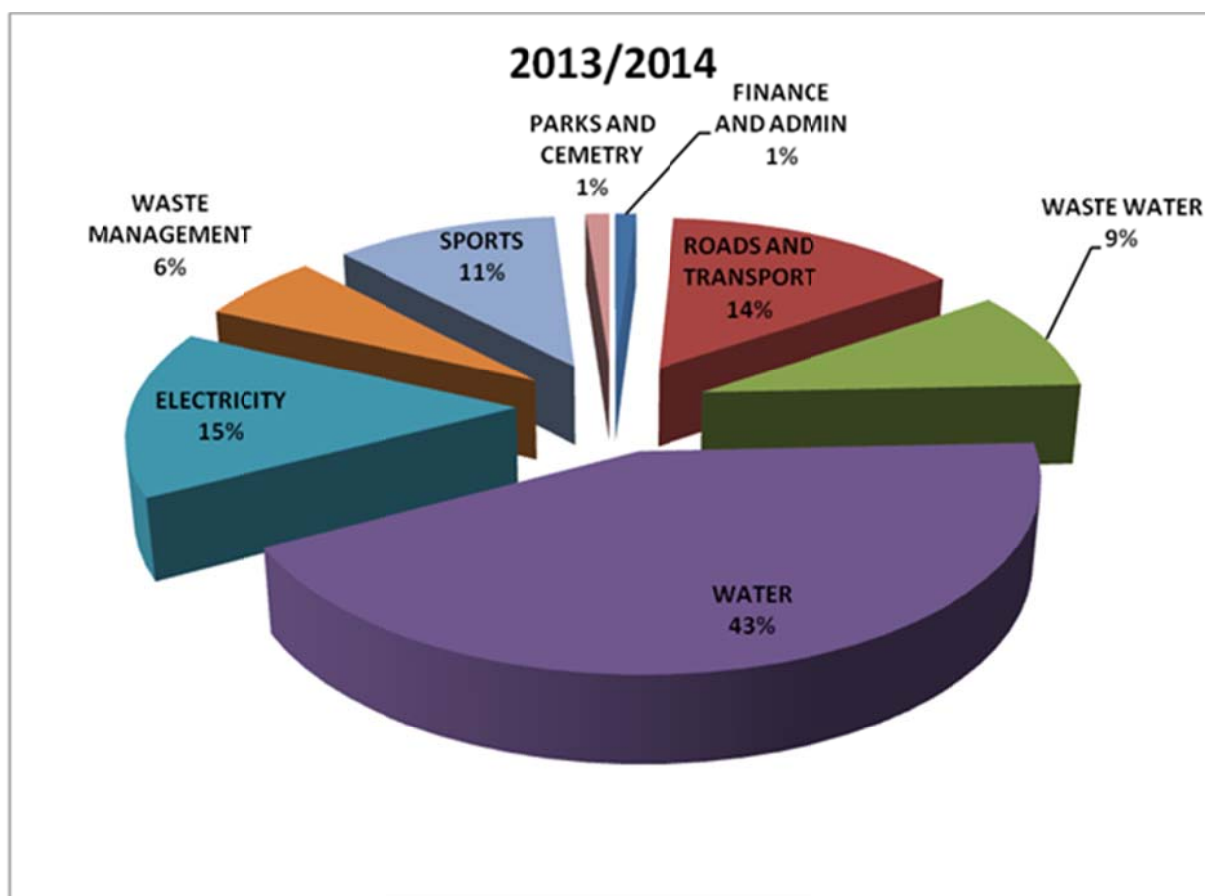
WASTE WATER	3,200,000	6,082,340	4,895,833	12,989,583
Mamafubedu Recycle Sewer	1,200,000			
Upgrading of Reitz WWTW	2,000,000	5,600,000		
Leratswana: Sewer Network				12,500,000
Petsana: Provision of Sanitation and Toilet Structures for 502 stands	-	482,340	4,895,833	489,583
WATER	22,425,637	29,471,164	17,500,000	22,500,000
	-			
Ntha/ Lindley New Water Purification Works	11,836,578	7,814,450		
Telemetry System	2,000,000	-		
Boreholes - Petrus Steyn and Arlington – RBIG	2,000,000	2,000,000		
Supply of Water in Farms		1,500,000	1,500,000	1,500,000
Replacement of Pumps	1,000,000	-		
Installation of Water Meters	589,060	-		
Upgrading of Reitz Purification Plant – RBIG	4,000,000	3,800,000		

Lindley to Arlington Pipeline	-	4,356,714		
Reitz to Mamafubedu Pipeline		10,000,000	16,000,000	11,000,000
Mamafubedu to Lindley Pipeline				10,000,000
Connect Water to 1301 new sites.	1,000,000			
ELECTRICITY	4,900,000	10,114,500	6,340,798	4,579,541
	-			
Upgrade Electricity Supply	1,000,000	1,000,000	2,000,000	
Connection of 1001 sites in Ntha		5,000,000		
Petsana: 4 Highmast Lights	1,450,000	1,529,750	1,613,886	1,702,650
Ntha: 3 Highmast Lights	680,000	717,400	756,857	798,484
Mamafubedu: 3 Highmast Lights	1,130,000	1,192,150	1,257,718	1,326,893
Arlington: 2 Highmast Lights	640,000	675,200	712,336	751,514
WASTE MANAGEMENT	7,805,558	4,117,350	3,500,000	-
	-			
Reitz: Construction of a new solid waste disposal	5,224,999	434,500		

Arlington: Construction of Transfer Station	2,180,558	182,850		
Plant and Equipment	400,000			
Waste Compactor Truck	-	1,500,000		
Rehabilitation of Mamafubedu Disposal Site		2,000,000		
Mamafubedu Transfer Station			3,500,000	
SPORTS	3,783,289	7,500,000	4,771,925	4,000,000
Upgrading of Mamafubedu Sports Complex	3,783,289	7,500,000	1,500,000	
Ntha Sports Facilities				4,000,000
Petsana Upgrading of Sports Facility			3,271,925	
PARKS AND CEMETRY	-	800,000	-	7,000,000
Upgrading of Lindley Picnic Draai				3,000,000
Mamafubedu Cemetery				4,000,000
Purchase 2 x TLB		800,000		

TOTAL CAPITAL BUDGET	52,048,009	68,696,650	52,584,198	52,626,689
FUNDING OF CAPITAL PROJECTS				
Municipal Infrastructure Grant	36,098,009	32,297,000	26,572,000	25,338,000
Regional Bulk Infrastructure Grant	4,000,000	14,000,000	16,000,000	21,000,000
Intergrated Electricity Infrastrucuture Grant		5,000,000		
Own Revenue	11,950,000	17,399,650	10,012,198	6,288,689
Borrowing				
TOTAL FUNDING	52,048,009	68,696,650	52,584,198	52,626,689

The municipality's capital expenditure details are as follows:



2.12 Legislation compliance status

Compliance with the MFMA implementation requirements have been substantially adhered to through the following activities:

1. In year reporting
Reporting to National Treasury in electronic format was fully complied with on a monthly basis. Section 71 reporting to the Executive Mayor (within 10 working days) has progressively improved.
2. Internship programme
The Municipality is participating in the Municipal Financial Management Internship programme and has employed seven interns undergoing training in various divisions of the Financial Services Department. Of the seven interns, three has been appointed permanently from December 2012. The remaining four will complete their two-year contract on 31 October 2013. Since the introduction of the Internship programme, the Municipality has successfully employed and trained three interns through this programme.

3. **Budget and Treasury Office**
The Budget and Treasury Office has been established in accordance with the MFMA.
4. **Audit Committee**
An Audit Committee was a shred service with Thabo Mofutsanyane, the municipality is planning to have its own Audit Committee, and the candidates were recommended and presented to the council meeting for approval on the 26th March 2013.
5. **Service Delivery and Implementation Plan**
The detail SDBIP document is at a draft stage and will be finalised after approval of the 2013/14 MTREF in June 2013 directly aligned and informed by the 2013/14 MTREF.
6. **Annual Report**
Annual report is compiled in terms of the MFMA and National Treasury requirements.
7. **MFMA Training**
The MFMA training module in electronic format is presented at the Municipality internal centre and training is ongoing.

2.13 Other supporting documents

- Approved Draft Policies
- Approved Draft Tariff Book
- Budget presentation

2.14 Municipal manager's quality certificate

I ...Lekgetho Isaac Mokgathe..., municipal manager of Nketoana Local Municipality, hereby certify that the draft annual budget and supporting documentation have been prepared in accordance with the Municipal Finance Management Act and the regulations made under the Act, and that the draft annual budget and supporting documents are consistent with the Integrated Development Plan of the municipality.

Print Name: Lekgetho Isaac Mokgathe

Municipal Manager of Nketoana Local Municipality (FS193)

Signature: _____

Date: _____